

Independent auditor's report to European Liberal Forum ASBL for the year ended 31 December 2018

In accordance with our service contract dated 18 November 2016 with the European Union represented by the European Parliament, we report to you as independent auditor on the performance of our audit mandate which was entrusted to Ernst & Young Réviseurs d'Entreprises scrl. This report includes our opinion on the balance sheet as at 31 December 2018, the income statement for the year ended 31 December 2018 and the disclosures (all elements together the "Annual Accounts") using the abbreviated schedule and on the Final Statement of eligible expenditure actually incurred as well as on compliance with rules and regulations applicable to funding of European political parties and European political foundations and includes as well our report on regulatory requirements. These two reports are considered as one report and are inseparable.

We have been appointed as independent auditor by the European Parliament in our contract dated 18 November 2016. Our mandate expires after the delivery of our audit opinion for the year ending 31 December 2018.

Report on the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

Unqualified opinion

We have audited the Annual Accounts of European Liberal Forum ASBL (the "Entity"), that consist of the balance sheet on 31 December 2018, as well as the income statement of the year and the disclosures, which show a balance sheet total of € 491.443,11 and of which the income statement shows a result for the year of € 0,00.

In our opinion, the Annual Accounts give a true and fair view of the Entity's net equity and financial position as at 31 December 2018, and of its results for the year then ended, prepared in accordance with the financial reporting framework applicable in Belgium, using the abbreviated schedule.

We have also audited the Final Statement of eligible expenditure actually incurred for the year ended 31 December 2018 in accordance with the rules and regulations applicable to funding of European political parties and European political foundations of European Liberal Forum ASBL.

In our opinion, the Final Statement of eligible expenditure actually incurred of the Entity for the year ended 31 December 2018 is prepared, in all material respects, in accordance with rules and regulations applicable to funding of European political parties and European political foundations.

Basis for the unqualified opinion

We conducted our audit in accordance with International Standards on Auditing ("ISA"). Our responsibilities under those standards are further described in the "Our responsibilities for the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred" section of our report.

We have complied with all ethical requirements that are relevant to our audit, including those with respect of independence.

We have obtained from the Members of the Board and the officials of the Entity the explanations and information necessary for the performance of our audit and we believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting and Restriction on Distribution

We draw attention to Note 1, i.e. the Final Statement of eligible expenditure actually incurred. This schedule is prepared to assist the Entity to meet the requirements of the European Parliament. As a result, the schedule may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Other Matters

On 29 March 2017, the United Kingdom invoked Article 50 of the Treaty on European Union (TEU) and notified its intention to withdraw from the European Union and the European Atomic Energy Community (EURATOM). At present, negotiations on the withdrawal arrangements are ongoing.

The Entity has not made any disclosure of its assessment of the impact of Brexit in its Annual Accounts.

We have considered the uncertainties related to the potential effects of Brexit and the assumptions made by the Entity in this respect on its operations and financial situation.

Responsibilities of the Members of the Board for the preparation of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

The Members of the Board are responsible for the preparation of the Annual Accounts that give a true and fair view in accordance with the reporting framework applicable in Belgium and the Final Statement of eligible expenditure actually incurred. This responsibility includes: designing, implementing and maintaining internal control which the Members of the Board determines to be necessary to enable the preparation of the Annual Accounts and the Final Statement of eligible expenditure actually incurred that are free from material misstatement, whether due to fraud or error.

The Members of the Board are responsible towards the European Parliament for the use of the grant awarded and must comply with the provisions of the Regulation (EU, Euratom) No 1141/2014 and the underlying acts.

As part of the preparation of the Annual Accounts, the Members of the Board are responsible for assessing the Entity's ability to continue as a going concern, and provide, if

applicable, information on matters impacting going concern. The Members of the Board should prepare the Annual Accounts using the going concern basis of accounting, unless the Members of the Board either intend to liquidate the Entity or to cease business operations, or has no realistic alternative but to do so.

Our responsibilities for the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

Our objectives are to obtain reasonable assurance whether the Annual Accounts and the Final Statement of eligible expenditure actually incurred are free from material misstatement, whether due to fraud or error, and to express an opinion on these Annual Accounts and Final Statement of eligible expenditure actually incurred based on our audit. Reasonable assurance is a high level of assurance, but not a guarantee that an audit conducted in accordance with the ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Annual Accounts and the Final Statement of eligible expenditure actually incurred.

Furthermore, with respect to the Final Statement of eligible expenditure actually incurred, it is our responsibility to express an opinion on the compliance with the rules and regulations applicable to funding of European political parties and European political foundations.

As part of an audit, in accordance with ISA, we exercise professional judgment and we maintain professional skepticism throughout the audit. We also perform the following tasks:

- Identification and assessment of the risks of material misstatement of the Annual Accounts and the Final Statement of eligible expenditure actually incurred, whether due to fraud or error, the planning and execution of audit procedures to respond to these risks and obtain audit evidence which is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting material misstatements is larger when these misstatements are due to fraud, since fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;

- ▶ Obtaining insight in the system of internal controls that are relevant for the audit and with the objective to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control;
- ▶ Evaluating the selected and applied accounting policies, and evaluating the reasonability of the accounting estimates and related disclosures made by the Members of the Board as well as the underlying information given by the Members of the Board;
- ▶ Conclude on the appropriateness of the Members of the Board's use of the going-concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to event or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Annual Accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going-concern;
- ▶ Evaluating the overall presentation, structure and content of the Annual Accounts and the Final Statement of eligible expenditure actually incurred, and evaluating whether these Annual Accounts and the Final Statement of eligible expenditure actually incurred reflect a true and fair view of the underlying transactions and events.

We communicate with the Members of the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on regulatory requirements

Responsibilities of the Members of the Board

The Members of the Board are responsible for the compliance by the Entity with the legal and regulatory requirements applicable in Belgium, its articles of association, the legal and regulatory requirements regarding bookkeeping and the provisions of the European Parliament's grant decision, Regulation (EU, Euratom) No 1141/2014 and the underlying acts.

Responsibilities of the auditor

Our audit work included specific procedures to gather sufficient and appropriate audit evidence to verify, in all material respects, that the financial provisions and obligations of the grant award decision, Regulation (EU, Euratom) No 1141/2014 and the underlying acts have been met.

Independence matters

We have not performed any services that are not compatible with the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred and we have remained independent of the Entity during the course of our mandate.


Other communications

- ▶ Without prejudice to certain formal aspects of minor importance, the accounting records were maintained in accordance with the legal and regulatory requirements applicable in Belgium;
- ▶ The costs declared were actually incurred;
- ▶ The statement of revenue is exhaustive;
- ▶ The financial documents submitted by the entity to Parliament are consistent with the financial provisions of the Funding Decision;
- ▶ The obligations arising from Regulation (EU, Euratom) No 1141/2014, in particular from Article 20 thereof have been met;
- ▶ The obligations arising from the Funding Decision, in particular from Article II.9 and Article II.19 thereof, have been met;
- ▶ The contributions in kind have actually been provided to the entity and have been valued in compliance with the applicable rules;
- ▶ Any surplus of Union funding was carried over to the next financial year and has been used in the first quarter of the financial year, pursuant to Article 125(6) of the Financial Regulation;
- ▶ Any surplus of own resources was transferred to the reserve;

- ▶ We were not yet provided with the financial statements prepared in accordance with the international accounting standards defined in article 2 of regulation (EC) No 1606/2002. The financial statements prepared in accordance to the international accounting standards will be subject to a separate audit opinion.

Diegem, 12 April 2019

Ernst & Young Réviseurs d'Entreprises scrl
represented by



Danielle Vermaelen
Partner*

* Acting on behalf of a BVBA/SPRL

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EY

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Annual Accounts

201				1	EUR	
NAT.	Date du dépôt	N°	P.	U.	D.	A-asbl 1.1

COMPTES ANNUELS EN EUROS (2 décimales)

DENOMINATION : *European Liberal Forum*

Forme juridique : *Association sans but lucratif*

Adresse : *Rue Deux Eglises* N° : *39* Boîte :

Code postal : *1000* Commune : *Bruxelles*

Pays : *Belgique*

Registre des personnes morales (RPM) - Tribunal de Commerce de *Bruxelles, néerlandophone*

Adresse Internet * :

Numéro d'entreprise *BE 0892.305.374*

DATE *06 / 11 / 2017* du dépôt de l'acte constitutif OU du document le plus récent mentionnant la date de publication des actes constitutif et modificatif(s) des statuts.

COMPTES ANNUELS approuvés par l'assemblée générale** du *26 / 04 / 2019*
et relatifs à l'exercice couvrant la période du *01 / 01 / 2018* au *31 / 12 / 2018*
Exercice précédent du *01 / 01 / 2017* au *31 / 12 / 2017*

Les montants relatifs à l'exercice précédent ~~ont~~ *ne sont pas**** identiques à ceux publiés antérieurement

LISTE COMPLÈTE avec nom, prénoms, profession, domicile (adresse, numéro, code postal et commune) et fonction au sein de l'association ou de la fondation des ADMINISTRATEURS ET COMMISSAIRES et, le cas échéant, du représentant en Belgique de l'association étrangère

- | | |
|----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| <i>Jürgen Martens
Schwanefelder Strasse 4, D-08393 Meerane, D</i> | <i>Président du Conseil d'Administration
21/09/2018 - 21/09/2020</i> |
| <i>Martina Dlabajová
Lesenska c.p. 286, 33011 Kostelec, République Tchèque</i> | <i>Vice-président du Conseil d'Administration
21/09/2018 - 21/09/2020</i> |
| <i>Olle Torsten Olof Fredrik Schmidt
Östra Rönneholmsvägen 26 LGH1504, 211 47 Malmö, Suède</i> | <i>Vice-président du Conseil d'Administration
21/09/2018 - 21/09/2020</i> |
| <i>Csaba Tóth
Pauler Utca 21, 1013 Budapest, Hongrie</i> | <i>Vice-président du Conseil d'Administration
21/09/2018 - 21/09/2020</i> |
| <i>Airis Meier
Rue Potager 22, 1210 Saint-Josse-ten-Noode, Belgique</i> | <i>Vice-président du Conseil d'Administration
21/09/2018 - 21/09/2020</i> |
| <i>Dr. Hodun Milosz
Jezynowa 5, 86-031 Osielsko, Pologne</i> | <i>Administrateur
21/09/2018 - 21/09/2020</i> |

Documents joints aux présents comptes annuels :

Nombre total de pages déposées: *14* Numéros des sections du document normalisé non déposées parce que sans objet : *1.2, 5.2.1, 5.2.2, 5.2.3, 5.3, 5.4, 5.6, 5.7, 8*

*Dr. Jürgen Martens
Président du Conseil d'Administration*

*Mrs. Airis Meier
Trésorier*

* Mention facultative.
** Par le conseil d'administration dans le cas d'une fondation / par l'organe général de direction dans le cas d'une association internationale sans but lucratif.
*** Biffer la mention inutile.

LISTE DES ADMINISTRATEURS ET COMMISSAIRES (suite de la page précédente)

*Goran Neralic
Volavje 102, 10450 Jastrebarsko, Croatie*

*Administrateur
21/09/2018 - 21/09/2020*

*Anne-Marie Cécile J. Uytbroeck
Avenue Lepage 9, 1000 Bruxelles, Belgique*

*Administrateur
23/09/2016 - 23/09/2018*

*Josef Lentsch
Hermangasse 5/17, 1070 Vienna, Autriche*

*Administrateur
23/09/2016 - 23/09/2018*

BILAN APRÈS RÉPARTITION

	Ann.	Codes	Exercice	Exercice précédent
ACTIF				
ACTIFS IMMOBILISÉS		20/28	37.297,43	34.440,99
Frais d'établissement		20
Immobilisations incorporelles	5.1.1	21
Immobilisations corporelles	5.1.2	22/27	27.387,43	24.530,99
Terrains et constructions		22
Appartenant à l'association ou à la fondation en pleine propriété		22/91
Autres		22/92
Installations, machines et outillage		23	11.081,13	7.151,59
Appartenant à l'association ou à la fondation en pleine propriété		231	11.081,13	7.151,59
Autres		232
Mobilier et matériel roulant		24	16.306,30	17.379,40
Appartenant à l'association ou à la fondation en pleine propriété		241	16.306,30	17.379,40
Autres		242
Location-financement et droits similaires		25
Autres immobilisations corporelles		26
Appartenant à l'association ou à la fondation en pleine propriété		261
Autres		262
Immobilisations en cours et acomptes versés		27
	5.1.3/			
Immobilisations financières	5.2.1	28	9.910,00	9.910,00
ACTIFS CIRCULANTS		29/58	454.145,68	286.009,93
Créances à plus d'un an		29
Créances commerciales		290
Autres créances		291
dont créances non productives d'intérêts ou assorties d'un intérêt anormalement faible		2915
Stocks et commandes en cours d'exécution		3
Stocks		30/36
Commandes en cours d'exécution		37
Créances à un an au plus		40/41	80.541,62	91.456,83
Créances commerciales		40	75.505,62	80.587,56
Autres créances		41	5.036,00	10.869,27
dont créances non productives d'intérêts ou assorties d'un intérêt anormalement faible		415
Placements de trésorerie	5.2.1	50/53
Valeurs disponibles		54/58	369.458,92	193.512,60
Comptes de régularisation		490/1	4.145,14	1.040,50
TOTAL DE L'ACTIF		20/58	491.443,11	320.450,92

	Ann.	Codes	Exercice	Exercice précédent
PASSIF				
FONDS SOCIAL(+)/(-)		10/15	124.444,64	124.444,64
Fonds de l'association ou de la fondation(+)/(-)		10
Patrimoine de départ(+)/(-)		100
Moyens permanents		101
Plus-values de réévaluation		12
Fonds affectés	5.3	13	124.444,64	124.444,64
Résultat positif (négatif) reporté(+)/(-)		14
Subsides en capital		15
PROVISIONS	5.3	16
Provisions pour risques et charges		160/5
Provisions pour subsides et legs à rembourser et pour dons avec droit de reprise		168
DETTES		17/49	366.998,47	196.006,28
Dettes à plus d'un an	5.4	17
Dettes financières		170/4
Etablissements de crédit, dettes de location-financement et dettes assimilées		172/3
Autres emprunts		174/0
Dettes commerciales		175
Acomptes reçus sur commandes		176
Autres dettes		179
Productives d'intérêts		1790
Non productives d'intérêts ou assorties d'un intérêt anormalement faible		1791
Cautionnements reçus en numéraire		1792
Dettes à un an au plus	5.4	42/48	253.726,94	175.706,28
Dettes à plus d'un an échéant dans l'année		42
Dettes financières		43
Etablissements de crédit		430/8
Autres emprunts		439
Dettes commerciales		44	101.533,50	103.736,14
Fournisseurs		440/4	101.533,50	103.736,14
Effets à payer		441
Acomptes reçus sur commandes		46
Dettes fiscales, salariales et sociales		45	40.875,15	46.624,53
Impôts		450/3	15.384,90	14.162,46
Rémunérations et charges sociales		454/9	25.490,25	32.462,07
Dettes diverses		48	111.318,29	25.345,61
Obligations et coupons échus, subsides à rembourser et cautionnements reçus en numéraire		480/8	111.318,29	25.345,61
Autres dettes productives d'intérêts		4890
Autres dettes non productives d'intérêts ou assorties d'un intérêt anormalement faible		4891
Comptes de régularisation		492/3	113.271,53	20.300,00
TOTAL DU PASSIF		10/49	491.443,11	320.450,92

COMPTES DE RÉSULTATS

	Ann.	Codes	Exercice	Exercice précédent
Produits et charges d'exploitation				
Marge brute d'exploitation(+)/(-)		9900	493.705,04	361.257,08
Ventes et prestations*		70/74
Chiffre d'affaires*		70
Cotisations, dons, legs et subsides*(+)/(-)		73
Approvisionnements, marchandises, services et biens divers*(+)/(-)		60/61
Rémunérations, charges sociales et pensions(+)/(-)	5.5	62	483.432,45	306.415,65
Amortissements et réductions de valeur sur frais d'établissement, sur immobilisations incorporelles et corporelles		630	7.139,78	4.103,34
Réductions de valeur sur stocks, sur commandes en cours d'exécution et sur créances commerciales: dotations (reprises)(+)/(-)		631/4
Provisions pour risques et charges: dotations (utilisations et reprises)(+)/(-)		635/8
Autres charges d'exploitation		640/8	1.012,01	384,04
Charges d'exploitation portées à l'actif au titre de frais de restructuration(-)		649
Résultat positif (négatif) d'exploitation(+)/(-)		9901	2.120,80	50.354,05
Produits financiers	5.5	75	35,55	85,36
Charges financières(+)/(-)	5.5	65	2.156,35	1.042,22
Résultat positif (négatif) courant(+)/(-)		9902	49.397,19
Produits exceptionnels		76
Charges exceptionnelles(+)/(-)		66
Résultat positif (négatif) de l'exercice(+)/(-)		9904	49.397,19

AFFECTATIONS ET PRÉLÈVEMENTS

	Codes	Exercice	Exercice précédent
Résultat positif (néгатif) à affecter(+)/(-)	9906	49.397,19
Résultat positif (néгатif) de l'exercice à affecter(+)/(-)	9905	49.397,19
Résultat positif (néгатif) de l'exercice antérieur reporté(+)/(-)	14P
Prélèvements sur les capitaux propres	791/2
sur les fonds de l'association ou de la fondation	791
sur les fonds affectés	792
Affectations aux fonds affectés	692	49.397,19
Résultat positif (néгатif) à reporter(+)/(-)	(14)

ANNEXE

ETAT DES IMMOBILISATIONS

	Codes	Exercice	Exercice précédent
IMMOBILISATIONS INCORPORELLES			
Valeur d'acquisition au terme de l'exercice	8059P	XXXXXXXXXXXXXXXXXX	2.541,00
Mutations de l'exercice			
Acquisitions, y compris la production immobilisée	8029	
Cessions et désaffectations	8039	
Transferts d'une rubrique à une autre(+)/(-)	8049	
Valeur d'acquisition au terme de l'exercice	8059	2.541,00	
Amortissements et réductions de valeur au terme de l'exercice	8129P	XXXXXXXXXXXXXXXXXX	2.541,00
Mutations de l'exercice			
Actés	8079	
Repris	8089	
Acquis de tiers	8099	
Annulés à la suite de cessions et désaffectations	8109	
Transférés d'une rubrique à une autre(+)/(-)	8119	
Amortissements et réductions de valeur au terme de l'exercice	8129	2.541,00	
VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE	(21)	

	Codes	Exercice	Exercice précédent
IMMOBILISATIONS CORPORELLES			
Valeur d'acquisition au terme de l'exercice	8199P	XXXXXXXXXXXXXXXXXX	64.279,63
Mutations de l'exercice			
Acquisitions, y compris la production immobilisée	8169	9.996,22	
Cessions et désaffectations	8179	
Transferts d'une rubrique à une autre(+)/(-)	8189	
Valeur d'acquisition au terme de l'exercice	8199	74.275,85	
Plus-values au terme de l'exercice	8259P	XXXXXXXXXXXXXXXXXX
Mutations de l'exercice			
Actées	8219	
Acquises de tiers	8229	
Annulées	8239	
Transférées d'une rubrique à une autre(+)/(-)	8249	
Plus-values au terme de l'exercice	8259	
Amortissements et réductions de valeur au terme de l'exercice	8329P	XXXXXXXXXXXXXXXXXX	39.748,64
Mutations de l'exercice			
Actés	8279	7.139,78	
Repris	8289	
Acquis de tiers	8299	
Annulés à la suite de cessions et désaffectations	8309	
Transférés d'une rubrique à une autre(+)/(-)	8319	
Amortissements et réductions de valeur au terme de l'exercice	8329	46.888,42	
VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE	(22/27)	27.387,43	
DONT			
Appartenant à l'association ou à la fondation en pleine propriété	8349	27.387,43	

	Codes	Exercice	Exercice précédent
IMMOBILISATIONS FINANCIÈRES			
Valeur d'acquisition au terme de l'exercice	8395P	xxxxxxxxxxxxxxxx	9.910,00
Mutations de l'exercice			
Acquisitions	8365	
Cessions et retraits	8375	
Transferts d'une rubrique à une autre(+)/(-)	8385	
Autres mutations(+)/(-)	8386	
Valeur d'acquisition au terme de l'exercice	8395	9.910,00	
Plus-values au terme de l'exercice	8455P	xxxxxxxxxxxxxxxx
Mutations de l'exercice			
Actées	8415	
Acquises de tiers	8425	
Annulées	8435	
Transférées d'une rubrique à une autre(+)/(-)	8445	
Plus-values au terme de l'exercice	8455	
Réductions de valeur au terme de l'exercice	8525P	xxxxxxxxxxxxxxxx
Mutations de l'exercice			
Actées	8475	
Reprises	8485	
Acquises de tiers	8495	
Annulées à la suite de cessions et retraits	8505	
Transférées d'une rubrique à une autre(+)/(-)	8515	
Réductions de valeur au terme de l'exercice	8525	
Montants non appelés au terme de l'exercice	8555P	xxxxxxxxxxxxxxxx
Mutations de l'exercice(+)/(-)	8545	
Montants non appelés au terme de l'exercice	8555	
VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE	(28)	9.910,00	

RÉSULTATS**PERSONNEL ET FRAIS DE PERSONNEL****Travailleurs pour lesquels l'association ou la fondation a introduit une déclaration DIMONA ou qui sont inscrits au registre général du personnel**

	Codes	Exercice	Exercice précédent
Nombre total à la date de clôture	9086	7	7
Effectif moyen du personnel calculé en équivalents temps plein	9087	7,9	6,1
Nombre d'heures effectivement prestées	9088	14.082	10.640

Frais de personnel

Rémunérations et avantages sociaux directs	620	352.687,32	223.746,04
Cotisations patronales d'assurances sociales	621	78.517,95	50.397,66
Primes patronales pour assurances extralégales	622
Autres frais de personnel	623	52.227,18	32.271,95
Pensions de retraite et de survie	624

RÉSULTATS FINANCIERS

Intérêts intercalaires portés à l'actif	6503
Montant de l'escompte à charge de l'association ou de la fondation sur la négociation de créances	653
Montant par solde des provisions à caractère financier constituées (utilisées ou reprises)	656(+)/(-)

BILAN SOCIAL

Numéros des commissions paritaires dont dépend l'association ou la fondation: 337

TRAVAILLEURS POUR LESQUELS L'ASSOCIATION OU LA FONDATION A INTRODUIT UNE DÉCLARATION DIMONA OU QUI SONT INSCRITS AU REGISTRE GÉNÉRAL DU PERSONNEL

Au cours de l'exercice et de l'exercice précédent	Codes	1. Temps plein	2. Temps partiel	3. Total (T) ou total en équivalents temps plein (ETP) (exercice)	3P. Total (T) ou total en équivalents temps plein (ETP) (exercice précédent)
		(exercice)	(exercice)		
Nombre moyen de travailleurs	100	7,9	7,9 (ETP)	6,1 (ETP)
Nombre d'heures effectivement prestées ...	101	14.082	14.082 (T)	10.640 (T)
Frais de personnel	102	483.432,45	483.432,45 (T)	306.415,65 (T)

A la date de clôture de l'exercice	Codes	1. Temps plein	2. Temps partiel	3. Total en équivalents temps plein
Nombre de travailleurs	105	7	7,0
Par type de contrat de travail				
Contrat à durée indéterminée	110	2	2,0
Contrat à durée déterminée	111	5	5,0
Contrat pour l'exécution d'un travail nettement défini	112
Contrat de remplacement	113
Par sexe et niveau d'études				
Hommes	120	3	3,0
de niveau primaire	1200
de niveau secondaire	1201	3	3,0
de niveau supérieur non universitaire	1202
de niveau universitaire	1203
Femmes	121	4	4,0
de niveau primaire	1210
de niveau secondaire	1211	2	2,0
de niveau supérieur non universitaire	1212
de niveau universitaire	1213	2	2,0
Par catégorie professionnelle				
Personnel de direction	130
Employés	134	5	5,0
Ouvriers	132
Autres	133	2	2,0

TABLEAU DES MOUVEMENTS DU PERSONNEL AU COURS DE L'EXERCICE

ENTRÉES

Nombre de travailleurs pour lesquels l'association ou la fondation a introduit une déclaration DIMONA ou qui ont été inscrits au registre général du personnel au cours de l'exercice

SORTIES

Nombre de travailleurs dont la date de fin de contrat a été inscrite dans une déclaration DIMONA ou au registre général du personnel au cours de l'exercice

Codes	1. Temps plein	2. Temps partiel	3. Total en équivalents temps plein
205	8	8,0
305	8	8,0

RENSEIGNEMENTS SUR LES FORMATIONS POUR LES TRAVAILLEURS AU COURS DE L'EXERCICE

Initiatives en matière de formation professionnelle continue à caractère formel à charge de l'employeur

Nombre de travailleurs concernés
 Nombre d'heures de formation suivies
 Coût net pour l'association ou la fondation
 dont coût brut directement lié aux formations
 dont cotisations payées et versements à des fonds collectifs
 dont subventions et autres avantages financiers reçus (à déduire)

Initiatives en matière de formation professionnelle continue à caractère moins formel ou informel à charge de l'employeur

Nombre de travailleurs concernés
 Nombre d'heures de formation suivies
 Coût net pour l'association ou la fondation

Initiatives en matière de formation professionnelle initiale à charge de l'employeur

Nombre de travailleurs concernés
 Nombre d'heures de formation suivies
 Coût net pour l'association ou la fondation

Codes	Hommes	Codes	Femmes
5801	5811
5802	5812
5803	5813
58031	58131
58032	58132
58033	58133
5821	5831
5822	5832
5823	5833
5841	5851
5842	5852
5843	5853

RÈGLES D'ÉVALUATION

I. Principes généraux

Les règles d'évaluation sont établies conformément à l'arrêté royal du 30 janvier 2001 portant exécution du Code des sociétés.

En vue d'assurer l'image fidèle, il a été dérogé aux règles d'évaluation prévues dans cet arrêté dans les cas exceptionnels suivants :

Ces dérogations se justifient comme suit:

Ces dérogations influencent de la façon suivante le patrimoine, la situation financière et le résultat avant impôts de l'entreprise:

Les règles d'évaluation n'ont pas été modifiées dans leur énoncé ou leur application par rapport à l'exercice précédent; dans

et influence [positivement] [négativement] le résultat de l'exercice avant impôts à concurrence de Le compte de résultats n'a pas été influencé de façon importante par des produits ou des charges imputables à un exercice

antérieur; dans l'affirmative, ces résultats concernent:

Les chiffres de l'exercice ne sont pas comparables à ceux de l'exercice précédent en raison du fait

suivant:

[Pour que la comparaison soit possible, les chiffres de l'exercice précédent ont été redressés sur les points suivants] [Pour comparer les

comptes des deux exercices, il faut tenir compte des éléments suivants]

A défaut de critères objectifs, l'estimation des risques prévisibles, des pertes éventuelles et des dépréciations mentionnés ci-dessous, est

inévitablement aléatoire:

Autres informations requises pour que les comptes annuels donnent une image fidèle du patrimoine, de la situation financière ainsi que du

résultat de l'entreprise:

II. Règles particulières

Frais d'établissement :

Les frais d'établissement sont immédiatement pris en charge sauf les frais suivants qui sont portés à l'actif:

Néant

Frais de restructuration :

Au cours de l'exercice, des frais de restructuration ont été portés à l'actif; dans l'affirmative, cette inscription à l'actif se

justifie comme suit:

Néant

Immobilisations incorporelles :

Le montant à l'actif des immobilisations incorporelles comprend 0,00 EUR de frais de recherche et de développement.

La durée d'amortissement de ces frais et du goodwill n'est pas supérieure à 5 ans; dans l'affirmative, cette durée se justifie comme suit:

Néant

Immobilisations corporelles:

Des immobilisations corporelles n'ont pas été réévaluées durant l'exercice; dans l'affirmative, cette réévaluation se justifie comme suit:

Amortissements actés pendant l'exercice:

1.Frais d'établissement: 25 % - NR

2.Immobilisations incorporelles: 25 % - NR

3.Bâtiments industriels, administratifs ou commerciaux: 4 % - NR

4.Installations, machines et outillage: 12,5% - 25 % - NR

- matériel électrique spécifique: 25% - NR

5.Matériel roulant: 10 % - 25 % - NR

6.Matériel de bureau et mobilier: 25 % - NR

7.Autres immobilisations corporelles: 12,5% - 33 % - NR

Excédent des amortissements accélérés pratiqués, déductibles fiscalement, par rapport aux amortissements économiquement justifiés:

-montant pour l'exercice ...EUR.

-montant cumulé pour les immobilisations acquises à partir de l'exercice prenant cours après le 31

décembre 1983 ...EUR.

* Y compris les actifs détenus en location-financement; ceux-ci font, le cas échéant, l'objet d'une ligne distincte.

Immobilisations financières

Des participations n'ont pas été réévaluées durant l'exercice; dans l'affirmative, cette réévaluation se justifie comme suit:

Stocks

Les stocks sont évalués à leur valeur d'acquisition calculée selon la méthode (à mentionner) du prix moyen pondéré, Fifo, Lifo, d'individualisation du prix de chaque élément, ou à la valeur de marché si elle est inférieure :

1. Approvisionnements:

Néant

2. En cours de fabrication - produits finis:

Néant

3. Marchandises:

Néant

4. Immeubles destinés à la vente :

Néant

Fabrications

- Le coût de revient des fabrications [includ] [n'includ pas] les frais indirects de production.

- Le coût de revient des fabrications à plus d'un an [includ] [n'includ pas] des charges financières afférentes aux capitaux empruntés pour les financer.

En fin d'exercice, la valeur de marché du total des stocks dépasse d'environ % leur valeur comptable. (Ce renseignement ne doit être mentionné que si l'écart est important).

Commandes en cours d'exécution:

Les commandes en cours sont évaluées [au coût de revient] [au coût de revient majoré d'une quotité du résultat selon l'avancement des travaux].

Dettes:

Le passif ne comporte pas de dettes à long terme, non productives d'intérêt ou assorties d'un taux d'intérêt

anormalement faible : dans l'affirmative, ces dettes [font] [ne font pas] l'objet d'un escompte porté à l'actif.

Devises:

Les avoirs, dettes et engagements libellés en devises sont convertis en ...EUR sur les bases suivantes:

Les écarts de conversion des devises sont traités comme suit dans les comptes annuels:

Conventions de location-financement:

Pour les droits d'usage résultant de conventions de location-financement qui n'ont pas été portés à l'actif (article 102, § 1er de l'arrêté

royal du 30 janvier 2001 portant exécution du Code des sociétés), les redevances et loyers relatifs aux locations-financements de biens

immobiliers et afférents à l'exercice se sont élevés à EUR.

N° BE 0892.305.374 A-asbl 6

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J. Lueter



Final Statement of reimbursable expenditure actually incurred

ESTIMATED BUDGET

Costs		Budget	Actual
Reimbursable costs			
A.1 Personnel costs	€	524.850,00	€ 449.237,00
1. Salaries	€	470.000,00	€ 398.550,40
2. Contributions	€	-	-
3. Professional training	€	7.000,00	€ 14.058,52
4. Staff missions expenses	€	32.000,00	€ 33.966,14
5. Other personnel costs	€	46.850,00	€ 41.656,91
A.2 Infrastructure and operating costs			
1. Rent, charges and maintenance costs	€	107.600,00	€ 100.113,00
2. Costs relating to installation, operation and maintenance of equipment	€	46.120,00	€ 31.351,00
3. Depreciation of movable and immovable property	€	15.000,00	€ 9.801,75
4. Stationery and office supplies	€	13.000,00	€ 7.130,70
5. Postal and telecommunications charges	€	8.000,00	€ 8.795,14
6. Printing, translation and reproduction costs	€	6.000,00	€ 6.331,06
7. Other infrastructure costs	€	13.472,00	€ 13.975,70
A.3 Administrative costs			
1. Documentation costs (newspapers, press agencies, databases)	€	292.411,40	€ 233.009,94
2. Costs of studies and research	€	3.000,00	€ 760,23
3. Legal costs	€	248.501,46	€ 76.668,70
4. Accounting and audit costs	€	22.000,00	€ 18.544,76
5. Support to third parties	€	16.811,00	€ 25.790,93
6. Miscellaneous administrative costs	€	2.000,00	€ 1.355,32
A.4 Meetings and representation costs			
1. Costs of meetings	€	111.917,00	€ 79.607,85
2. Participation in seminars and conferences	€	65.000,00	€ 60.727,73
3. Representation costs	€	4.000,00	€ 1.884,43
4. Costs of invitations	€	37.800,00	€ 10.386,72
5. Other meeting related costs	€	3.500,00	€ 825,49
A.5 Informative and publication costs			
1. Publication costs	€	1297.875,00	€ 1.270.320,23
2. Creation and operation of internet sites	€	113.000,00	€ 150.867,94
3. Publicity costs	€	16.000,00	€ 3.025,00
4. Communications equipment (badges)	€	77.150,40	€ 15.684,34
5. Seminar and exhibitions	€	3.000,00	€ 124,80
6. Other information-related costs	€	1.046.682,68	€ 900.518,15
A.6 Allocation to "Provision to cover eligible costs of the first quarter of year N+1"			
	€	2.000,00	€ -
A. TOTAL ELIGIBLE COSTS		2.185.651,54	€ 1.941.800,78
Irrecoverable costs			
1. Provisions	€	860,15	€ 860,15
2. Exchange losses	€	-	€ 875
3. Doubtful claims on third parties	€	-	€ -
4. Contributions in kind	€	-	€ -
5. Others (to be specified)	€	-	€ -
B. TOTAL INELIGIBLE COSTS		€ 860,15	€ 860,15
C. TOTAL COSTS		€ 2.185.651,54	€ 1.942.670,93

Revenue		Budget	Actual
D.1. Allocation to "Provision to cover eligible costs of the first quarter of year N+1"			
	€	2.007.115,00	€ 1.650.038,27
D.2. European Parliament funding			
	€	23.500,00	€ 28.250,00
D.3. Member contributions			
	€	313.000,00	€ 24.250,00
D.4. From individual members			
	€	18.000,00	€ 15.000,00
D.5. Other own resources			
	€	337.035,54	€ 272.893,16
Registration Fees			
	€	-	€ 14.445,27
Participation Fees			
	€	1.000,00	€ 1.140,00
Sale of ELF Publications			
	€	100,00	€ -
Sponsorship from members			
	€	100.000,00	€ 100.000,00
Project Share Contributions / Services Fee (10%)			
	€	148.000,00	€ 131.872,24
ELF Research Coordination Project Share Contribution			
	€	87.306,54	€ 4.528,40
Miscellaneous Own Resources			
	€	-	€ 805,42
D.6. Interest from participating income accounts			
	€	-	€ -
D.7. Contributions in kind			
	€	-	€ -
D. TOTAL REVENUE		€ 2.395.651,54	€ 1.942.670,63
E. Capital Gains (P&C)			
	€	-	€ -
F. Allocation of own resources to the income accounts			
	€	-	€ -
G. Profits/loss for complying compliance with the no-profit rule (P+L)			
	€	-	€ -

F. Gueter

Report on implementation of the work programme

To be filled out when submitting your final report

A. Remarks on execution / changes compared to agreed work programme

During 2018, we incurred our largest underspending in A3. Administrative costs (-54,49 %) and A4. Meetings and Representation costs (-32,03%) due to fewer cost items incurred during the year. Furthermore, we did not allocate extra budgets to other budget lines A1 - A5 in 2018.

Despite hiring one more additional staff member at the end of the year, we underspent by roughly -13% in Personnel costs for 2018.

We exploited -14,91 % less than foreseen in A5. Informations and Publications due to snap changes in planned project implementation and spending.

As a result, we exploited less than 94% of our planned expenditures for 2018.

1. Personnel

Remarks on execution / changes compared to agreed work programme

In 2018, there was a -12,93% percentage difference due to less spending on salaries than foreseen. Plans to hire two additional staff members materialised in Q4 2018 which meant less spending throughout the year.

Professional training and staff mission costs were higher than expected as we hired two additional staff members at the end of the year 2018. Spending under A1.5: Other Personnel Costs was in line with foreseen expenditures, spending nearly 90% of the allocated budget during the year.

Overview of personnel				Cost of personnel	
Position/function	Number of staff	Number in full-time equivalent	Change from previous year	Budget heading	Actual amount
Executive Director	1	1	0		
Strategy & Coordination Manager	1	1	0		
Finance & Personnel Administrator	1	1	0		

Report on implementation of the work programme

Project Officer	1	1	0
Project Officer	1	1	100.00%
Communications Officer	1	1	0
Research Corodinator	1	2	100.00%
Interns	8	8	300.00%
Total	15	16	0

1.1 Salaries	358.550,46
1.2 Contributions	0,00
1.5 Other personnel costs	41.656,91

Professional training					
Topic	Number of participants	Days	Place	Budget heading	Actual amount
Professional training				1.3 Professional training	
Professional training ('Administrative Management')	1	2	London		3.239,31
Professional training ('Financial Management')	1	All 2018	Brussels		2.425,34
Professional training ('EU VAT Application')	1	1	Brussels		453,75
Professional training ('Strategic Management')	1	2	Berlin		2.002,00
Professional training (GDPR Training)	7	1	Brussels		157,00
Professional training (Team Building)	7	3	Brussels		6.513,51
Professional training (ELF attending Non ELF Events as participants)	1	1	Sweden		167,61

Staff missions and other activities connected to personnel					
Type of activity / objective	Number of staff involved	Date	Place	Budget heading	Actual amount
Staff missions and other activities connected to personnel	6			1.4 Staff mission expenses	33.966,16

2. Infrastructure and general operations

Remarks on execution / changes compared to agreed work programme

There is a -6,96% difference between budgeted and actual costs for infrastructure and general operations due to underspending in A2.2: Costs relating to the installation, operation and maintenance of equipment (-34,66%) and A2.7: Other infrastructure costs (-58,12%). Actual amounts spent were less than foreseen as we had reduced need for technical assistance during the year. Other infrastructure costs related to insurances, non-depreciable office equipment and bank charges varied with the level of foreseen activities and were less than budgeted for 2018.

Costs relating to A2.3: Depreciation of movable and immovable property were -45,08% less than expected as fewer long term assets were written off in 2018 than foreseen.

We overspent by an average of 8,48% in other budget lines under A2. We spent more on rent due to changes in ELF's annual Research Coordinator programme; direct costs related to office rental were absorbed by ELF. Higher expenditures for stationary and supplies is explained by the increase in staff size for 2018.

In response to increased demand for ELF publications, we spent more than foreseen for 'in-house' printing and translations, and deliveries to our members' events across the EU.

Infrastructure and general operations					
Type of activity / objective / remark				Budget heading	Actual amount

Report on implementation of the work programme

Infrastructure and general operations				2.1 Rent, charges and maintenance costs	51.352,00
Infrastructure and general operations				2.2 Costs relating to the installation, operation and	9.801,75
Infrastructure and general operations				2.3 Depreciation of movable and immovable property	7.139,78
Infrastructure and general operations				2.4 Stationery and office supplies	8.799,14
Infrastructure and general operations				2.5 Postal and telecommunications charges	6.532,06
Infrastructure and general operations				2.6 Printing, translation and reproduction costs	13.975,70
Infrastructure and general operations				2.7 Other infrastructure costs	2.512,57

3. Administrative expenditure

Remarks on execution / changes compared to agreed work programme

In 2018, we underspent by an overall 54.49% for Administrative Costs.

We spent less than budgeted in Documentation costs (-74.66%) as there was less demand for literature. Similarly, we underspent in costs and studies of Research (-69.16%) and exploited only 84.29 % of expected legal costs.

Legal costs for 2018 were less due to our decreased need for legal assistance and notary services during 2018.

Actual amounts were much less than expected due to for our annual Research programme due to changes in our annual Research programme agreement: ELF absorbed costs for rent which would have been allocated to the programme's realised budget in allocated in A32.

There is a percentage difference of -31.73 % for miscellaneous administrative costs due to allocating fewer cost items to this budget line than planned.

We spent 112.56% more than budgeted for accounting. This was due to a large number of projects implemented during the year and subsequently, an increased need for external accounting and auditing services.

Administrative expenditure					
Type of activity / objective / remark				Budget heading	Actual amount
Administrative expenditure				3.1 Documentation costs (newspapers, press agencies,	760,23
Administrative expenditure				3.2 Costs of studies and research	76.668,70
Administrative expenditure				3.3 Legal costs	18.544,76
Administrative expenditure				3.4 Accounting and audit costs	35.730,93
Administrative expenditure				3.5 Miscellaneous administrative	1.365,32

4. Meetings and representation

Remarks on execution / changes compared to agreed work programme

There is a -32.03% difference between budgeted and actual costs for Meetings and Representations costs due to underspending in A4.2 Participation in Seminars, A4.3 Representation and A4.4 Invitation costs.

We spent a total of 60,727.73.00 EUR for Costs of the meeting of the Foundations (-7.43%) due to savings in locations for two spring general assemblies and one board meeting. Additionally, 1.609,30 EUR belonging to non-statutory meetings were recorded here.

Fewer experts and speakers attended non-ELF events than foreseen; there was a percentage difference of our expected budget for A4.2 Likewise, we underspent by -72.52% and -72.49% for Representation and Invitations costs respectively. This was due to savings in accommodations for Board members attending ELF events, as well as spending less than foreseen for ELF luncheons meetings.

For other meeting costs, we spent 61.08% more than foreseen due to impromptu HR, Finance and Project meetings during 2018.

Report on implementation of the work programme

a) Statutory meetings

Remarks on execution / changes compared to agreed work programme

There is a -32.03% difference between budgeted and actual costs for Meetings and Representations costs due to underspending in A4.2 Participation in Seminars.

We spent a total of 60,727.73 EUR for Costs of the meeting of the Foundations (-7.43%) due to savings in locations for two general assemblies and one board meeting which took place via Skype phone conference.

Meetings of the Members of the Board of Directors:

As per grant agreement 2018, ELF had planned and realised four Board meetings:

- 16 March 2018 in Berlin, Germany;
- 20 June 2018 in Brussels, Belgium;
- 7 September 2018 via phone conference;
- 10 November 2018 in Madrid, Spain.

In addition, the Board held a special meeting in Brussels, Belgium on 2-3 September 2018 (ELF Board pre-screening of project proposals 2019) and extraordinary Board meeting on 3 May 2018.

Meetings of the General Assembly:

As per grant agreement 2018, ELF had planned for two meetings of the General Assembly and held both:

- 20 April 2018 in Brussels, Belgium
- 21 September 2018 in Brussels, Belgium

Report on implementation of the work programme

Statutory meetings					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
Statutory meetings				4.1 Costs of meetings of the political party	60.727,73
Statutory meetings		20.04.2018	Brussels		
Statutory meetings		21.09.2018	Brussels		

b) Non-statutory meetings

Remarks on execution / changes compared to agreed work programme

We spent a total of 4.578,61 EUR on non-statutory meetings during 2018.

Report on implementation of the work programme

Non-statutory meetings					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
				4.1 Costs of meetings of the political party	
ELF 10 Year Anniversary Reception		19.04.2018	Brussels		4.578,61

c) Participation in seminars and conferences

Remarks on execution / changes compared to agreed work programme

As fewer experts and speakers attended fewer non-ELF events than foreseen, we spent 42.11% of our expected budget for A4.2.

Report on implementation of the work programme

Participation in seminars and conferences					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
Participation in seminars and conferences	2			4.2 Participation in seminars and conferences	1.684,43

d) Other activities related to meetings and representation

Other activities related to meetings and representation					
Type of activity / objective	Number of staff involved	Date	Place	Budget heading	Actual amount
Statutory meetings				4.3 Representation costs	10.386,77
Statutory meetings	1			4.4 Cost of invitations	825,40
Statutory meetings				4.5 Other meeting-related costs	2.443,52

5. Information and publication activities

Remarks on execution / changes compared to agreed work programme

During the year, we spent 14.91% less than foreseen for Information and Publication costs.

For A5.1: 'Publications', we spent 33.60% more than allocated, due to realizing more publications than foreseen. Despite exploiting 86.04% of our project budgets in A5.5, publication components A5.1 are moved to A5.5 during the year of end closure, giving us a total of 1,051,486.09 EUR of project budget exploited during 2018.

Underspending in A5.5: 'Projects and Seminars' came to -13.96% due to last minute cancellations of projects and member organizations not spending approved funds fully.

We exploited -18.91% of our budget for A5.2: 'Creation and Operation of Internet sites'. We did not apply as many features to our website during the year as planned.

We underspent in A5.3: 'Publicity Costs' by nearly 80% as we did not produce as many promotional materials as anticipated. Further to this, we also underspent in A5.4: 'Communications equipment' by -95.84% as we did not need as much communications equipment throughout the year.

No budgets were allocated to A5.6: 'Election Campaigns'; European Liberal Forum does not engage in election campaigning.

We did not exploit any budget related to A5.7: 'Other information-related costs', in 2018.

Report on implementation of the work programme

Information and publication activities					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
Information and publication activities		<i>Ref: realised Calendar 2018</i>	<i>Ref: realised Calendar 2018</i>	5.1 Publication costs	150.967,94
Information and publication activities	1	<i>Ref: realised Calendar 2018</i>	<i>Ref: realised Calendar 2018</i>	5.2 Creation and operation of Internet sites	3.025,00
Information and publication activities		<i>Ref: realised Calendar 2018</i>	<i>Ref: realised Calendar 2018</i>	5.3 Publicity costs	15.684,34
Information and publication activities	1	<i>Ref: realised Calendar 2018</i>	<i>Ref: realised Calendar 2018</i>	5.4 Communications equipment (gadgets)	124,80
Information and publication activities		<i>Ref: realised Calendar 2018</i>	<i>Ref: realised Calendar 2018</i>	5.5 Seminars	900.518,15
Information and publication activities	0			5.7 Other information-related costs	0,00

6. Contributions in kind

Remarks on execution / changes compared to agreed work programme

European Liberal Forum does engage in 'contributions in kind'.

Contributions in kind					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
N/A	N/A	N/A	N/A	6 Expenditure relating to contributions in kind	0,00

7. Activities resulting in non-eligible expenditures

Remarks on execution / changes compared to agreed work programme

We did not allocate any budget to activities which could result in non-eligible expenditures.

In 2018, we incurred ineligible expenditures of 869.90 EUR from bank charges, interest costs and payment differences.

Report on implementation of the work programme

Activities resulting in non-eligible expenditures					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
Interests, Charges	2			7.1 Allocations to provisions	
				7.2 Financial charges	860,15
				7.3 Exchange losses	
Payment Differences	1			7.4 Doubtful claims on third parties	
				7.5 Others (to be specified)	9,75

Event and publication activities

ELF events - Complete list 2018:

Date	Title	City/Country	Language	Type
JANUARY 2018				
17	Europe and Digitalisation	Paris (FR)	EN	Roundtable
22	How to administer an ELF event	Stockholm (SE)	EN	Training
22	CC "Capacity building" meeting	Stockholm (BE)	EN	Internal meeting
22-29	China, China, China...Where Goes though? Deepening the Knowledge and Understanding on Chinese Policy and Industrial Practice Within Sustainable Transport ("Greening the Transport Sector the Chinese Way - Deepening the Knowledge and Understanding on Chinese Policy and Industrial Practice Within Sustainable Transport")	Beijing (CN)	EN	Workshop
FEBRUARY 2018				
14	Finland, Sweden and NATO, did Trump change everything?	Helsinki (FI)	EN	Roundtable
15	Finland, Sweden and NATO, did Trump change everything?	Stockholm (SE)	EN	Roundtable
15	Digital Czech Republic 2018	Prague (CZ)	EN	Conference
16	MSC 2018 "Dialogue and Deterrence: Europe, Russia and the Future of the Harmel Doctrine"	Munich (DE)	EN	Roundtable
16-18	Young Liberal Running for Europe ("Vote, Vote, Vote")	Zagreb (HR)	EN	Workshop
MARCH 2018				
1-2	#TransatlanticLab Policy Network	Berlin (DE)	EN	Preparatory meeting
9-11	Train the Coalition Managers	Opatija (HR)	EN	Seminar
12	ELF Expert Forum "Future of EU Security vis-à-vis NATO and relationship with Russia"	Warsaw tbc (PL)	EN	Forum
15-18	European Women's Academy of Political Leadership and Campaigning in Eastern Europe: EWA East: personal career, values, targets and strategy	Varna (BG)	EN	Workshop
19	CC "European Economy" meeting	Brussels (BE)	EN	Internal meeting
19	How to administer an ELF event	Brussels (BE)	EN	Training
23-25	Train the Coalition Managers	Split (HR)	EN	Seminar
23	CC "Future of the EU meeting"	Brussels (BE)	EN	Internal meeting
23	CC "Rule of Law" meeting	Brussels (BE)	EN	Internal meeting
23	ELF Expert Forum "Harnessing Globalization – Climate Policies"	Stockholm (SE)	EN	Forum
26	Liberal Dialogue for Europe ("Let's Talk About Europe I")	Warsaw (PL)	EN	Workshop
APRIL 2018				
3	Liberal Dialogue for Europe ("Let's Talk About Europe II")	Warsaw (PL)	EN	Workshop
5-6	Young Liberal Running for Europe ("The Liberal Fightback")	Berlin (DE)	EN	Workshop
6-8	ELF Regional Expert Networks: Innovating Training Methods ("Regional Expert Networks: Policy Development and Manifesto Writing")	Sarajevo (BiH)	EN	Workshop
9-10	Tell Me Your Story – Secrets of Storytelling In Campaigning	Krakow (PL)	EN	Workshop
10	Position of Central European and the V4 countries within the EU	Brussels (BE)	EN	Roundtable
17	Multiple Challenges for Europe – part I	Prague (CZ)	EN	Panel discussion
18-19	European Liberal Leadership after 2019	Stockholm (SE)	EN	Conference
18	Digital Society: Challenges and Opportunities for Eastern Europe ("Is the Future of Investing in cryptocurrency? The unpredictable future of investing in IT start-ups - business angels, crypto-crowdsourcing and other emerging financing models")	Ljubljana (SI)	EN	Workshop

18	China, China, China... Where Goes though? Deepening the Knowledge and Understanding on Chinese Policy and Industrial Practice Within Sustainable Transport (<i>"Chinese Sustainable Transport Measures: Policy Implications for Europe, Individual European States and European Business"</i>)	Stockholm (SE)	EN	Book launch
19	ELF 10 th Anniversary Reception	Brussels (BE)	EN	Internal meeting
20	Spring General Assembly	Brussels (BE)	EN	Internal meeting
21	ELF Expert Forum "The Future of EU Finances"	Hague (NL)	EN	Forum
22-24	Fighting Human Rights Violations in a Semi-Authoritarian Political System. Human Rights Activism in Turkey and the Human Rights Mechanisms of the Council of Europe and the European Union	Strasbourg (FR)	EN	Seminar
23	ELF Expert Forum "Harnessing Globalization – Mobility and Infrastructure networks"	Vienna (AT)	EN	Forum
25	Fighting Human Rights Violations in a Semi-Authoritarian Political System. Human Rights Activism in Turkey and the Human Rights Mechanisms of the Council of Europe and the European Union	Brussels (BE)	EN	Panel discussion
25	Illiberalism, populism and the Political Context in East Central Europe (<i>"Will the Illiberalism be Further Developed in Hungary?"</i>)	Budapest (HU)	EN	Conference
25-27	Fighting Human Rights Violations in a Semi-Authoritarian Political System. Human Rights Activism in Turkey and the Human Rights Mechanisms of the Council of Europe and the European Union	Brussels (BE)	EN	Seminar
27	On the Move or at the Dead End	Prague (CZ)	EN	Roundtable
28	Conditional Cohesion Policy New Incentives for a Liberal Europe?	Sofia (BG)	EN	Roundtable
MAY 2018				
3	ELF Expert Forum "The Future of the Economic and Monetary Union"	Frankfurt (DE)	EN	Forum
10	Balancing the Carbon Budget: Policy Incentives for Negative Emissions Technologies (<i>"Balancing the Carbon Budget – Priorities, Attitudes, and Policy Options for Bioenergy with Carbon Capture and Storage"</i>)	Bonn (DE)	EN	Panel discussion
11-13	Train the Coalition Managers (<i>"Negotiating a Coalition Treaty"</i>)	Sarajevo (BiH)	EN	Seminar
14	Minorities and democracy in Northern Europe	Helsinki (FI)	EN	Roundtable
14	You Had One Job: Transforming Social Security Systems into the Digital Working Age	Vienna (AT)	EN	Panel discussion/workshop
14-15	Tell Me Your Story – Secrets of Storytelling In Campaigning	Warsaw (PL)	EN	Workshop
16	ELF Expert Forum "Social Dimension of Europe"	Ghent (BE)	EN	Forum
19	Liberal Messages for Europe	Timisoara	EN	Workshop (fact-finding workshop)
24-25	The European Single Defence Market "How to Make it Happen" (<i>"What Brussels Can Do – Rules and Incentives for Enhanced Cooperation"</i>)	Brussels (BE)	EN	Workshop
24	Liberal Messages for Europe	Ploiesti (RO)	RO	Workshop (fact-finding workshop)
24	The Political Relevance of the Migration Issue in Europe (<i>"After the High Tide?"</i>)	Budapest (HU)	EN	Book launch
25-27	Train the Coalition Managers (<i>"Negotiating a Coalition Treaty"</i>)	Banja Luka (BiH)	EN	Seminar
25	Liberal Messages for Europe	Bucharest (RO)	RO	Workshop (fact-finding workshop)
26	Liberal Messages for Europe	Constanta (RO)	RO	Workshop (fact-finding workshop)
26-27	Tell Me Your Story – Secrets of Storytelling In Campaigning	Wroclaw (PL)	EN	Workshop
30	POLEXIST: Ensuring Poland's Position in the EU in the Times of the Law and Justice Government	Lodz (PL)	EN	Roundtable

30	Multiple Challenges for Europe	Prague (CZ)	EN	Panel discussion
JUNE 2018				
1	Open and accessible public services – good practices from European neighbours (“From E-Estonia to E-Ukraine”)	Kyiv (UA)	EN/UA	Roundtable
2	Liberal Messages for Europe	Cluj Napoca (RO)	EN	Workshop (fact-finding workshop)
5	Smart Solutions for Digital Economy in South East Europe	Sofia (BG)	EN	Conference
8	EU- Russia civic dialogue: experience of civic and political participation in the EU and Russia	Moscow (RU)		RDR
8-11	European Women’s Academy of Political Leadership and Campaigning in Western Europe: EWA West: media training and image-building	Potsdam (DE)	EN	Workshop
8-9	Skill Camp 2018	Chemnitz (DE)	DE	Workshop
9	Liberal Messages for Europe	Chisinau (MO)	MO/R O	Workshop (fact-finding workshop)
7-10	Stronger Liberal Parties - Activist Seminar in the Eastern Partnership (“Stronger Liberal Parties”)	Kyiv (UA)	EN/RU	Seminar
14-17	European Women’s Academy of Political Leadership and Campaigning in Eastern Europe: EWA East: image-building and campaigning	Bansko (BG)	EN	Workshop
15-17	ELF Regional Expert Networks: Innovating Training Methods (“Regional Expert Networks: Data in Campaigning”)	Zagreb (HR)	EN	Workshop
15	Think-tank Best Practice on Quantifying Results – How Do European Liberal Think-tanks Optimize Work and Evaluate Success (“Best Practise on Quantifying Results”)	Stockholm (SE)	EN	Workshop
15	Liberal Messages for Europe	Plovdiv (BG)	BG	Workshop (fact-finding workshop)
16	Liberal Messages for Europe	Blagoevrad (BG)	BG	Workshop (fact-finding workshop)
16	Liberal Messages for Europe	Iasi (RO)	RO	Workshop (fact-finding workshop)
18	What Rights? Women Rights, Gender Equality and Europe	Katowice (PL)	EN	RDR
19	Liberal Messages for Europe	Veliko Tarnovo (BG)	BG	Workshop (fact-finding workshop)
21-24	Strengthening NGOs and Political Foundations: “Communicating as Experts”	Bucharest (RO)	EN	Seminar
21	Green Transformation and Circular Economy in Liberal Economy	Maribor (SI)	EN	Conference
23	Liberal International conference on climate (as speaker ELF expert)	Berlin (DE)	EN	Conference
22-24	Train the Coalition Managers (“Working in Coalition”)	Novi Sad (SER)	EN	Seminar
27	Young Liberals Running for Europe (“Vote, Vote, Vote: European Electoral Systems”)	Brussels (BE)	EN	Book launch
30	China, China, China...Where Goes though? Deepening the Knowledge and Understanding on Chinese Policy and Industrial Practice Within Sustainable Transport (“Greening the Transport Sector the Chinese Way - Deepening the Knowledge and Understanding on Chinese Policy and Industrial Practice Within Sustainable Transport”)	N/A	EN	Policy recommendations
JULY 2018				
3	Liberal Messages for Europe	Sofia (BG)	BG	Workshop (fact-finding workshop)
6-8	Train the Coalition Managers (“Working in Coalition”)	Belgrade (SER)	EN	Seminar
7-8	Liberal Dialogue for Europe (“Let’s Talk About Europe III”)	Ruda Slaska (PL)	EN	Workshop

13	Liberal Messages for Europe	Varna (BG)	BG	Workshop (fact-finding workshop)
13-15	Young Liberals Running for Europe (<i>"Grassroots campaigning"</i>)	Milan (IT)	EN	Workshop
16	Liberal Dialogue for Europe (<i>"Let's Talk About Europe IV"</i>)	Sopot (PL)	EN	Workshop
16-18	#TransatlanticLab - The Policy Network	Washington (US)	EN	Study visit
21	Liberal Messages for Europe	Rome (IT)	EN/RO	Workshop (fact-finding workshop)
AUGUST 2018				
3-5	Liberalism and Human Rights – the LGBT Agenda	Stockholm (SE)	EN	Workshop
11	Liberal Ideas Compared (ELF expert Arjan Kleuver; covered by ELF)	Malta	EN	NON ELF event
20-21	Liberal Dialogue for Europe (<i>"Let's Talk About Europe V"</i>)	Krakow (PL)	EN	Workshop
23-24	How to Formulate Liberal Answers (<i>"Progressive Liberal Policy Lab"</i>)	Scheveningen (NL)	EN	Seminar
28	Tell Me Your Story – Secrets of Storytelling In Campaigning	Warsaw (PL)	EN	Workshop
SEPTEMBER 2018				
6-8	International Graduate Program for Politicians (1/2)	The Hague (NL)	EN	Workshop
7-9	ELF Regional Expert Networks: Innovating Training Methods (<i>"Regional Expert Networks: Storytelling in Political Communications"</i>)	Ljubljana (SI)	EN	Workshop
7-9	Young Liberals Running for Europe (<i>"Young Leaders' Meeting"</i>)	Budapest (HU)	EN	Seminar
15	High Quality Higher Education	Tallinn (EE)	EN	Roundtable
26	Sharing Economy in the Emerging Market Economies of Eastern Europe: Challenges and Opportunities	Ljubljana (SI)	EN	Conference
28	Mass Surveillance Technologies and Liberal Democracy - An Age-Old Debate Revisited: The "Freedom vs. Security" Dilemma in the 21st Century	Istanbul (TR)	EN	Roundtable
30	Balancing the Carbon Budget: Policy Incentives for Negative Emissions Technologies (<i>"Bioenergy with carbon capture and storage"</i>)	N/A	EN	Study
OCTOBER 2018				
8	The Developing Platform Economy: Innovation, Liability and Policy Challenges	Stockholm (SE)	EN	Workshop
10	The Political Relevance of the Migration Issue in Europe (<i>"The Migration Issue in the 2018 Election Campaign and Beyond"</i>)	N/A	EN	Study
11-12	Young Liberals Running for Europe (<i>"Campaigning on Social Media"</i>)	Vilnius (LT)	EN	Seminar
12-18	Project for Liberal Youth in the Western Balkans	Brussels (BE)	EN	Seminar
12-18	Project for Liberal Youth in the Western Balkans	Brussels (BE)	EN	Video
14-15	Liberal Communicators Network	Brussels (BE)	EN	Seminar
16	Balancing the Carbon Budget: Policy Incentives for Negative Emissions Technologies (<i>"Limiting global warming to 1.5°C a sweet dream or credible goal?"</i>)	Stockholm (SE)	EN	Seminar
16	EU ETS: Fighting Climate Change with the Market (<i>"Emission trading. Fighting climate change with the market"</i>)	N/A		Study
18	Fake News Forum (<i>"Fake news' threat to democracy"</i>)	The Hague (NL)	EN	Roundtable
27	ALDE IMs event (ELF expert Bartolomej Nowak, covered by ELF)	Nice (FR)	EN	Conference
NOVEMBER 2018				
9	Europe in a New Economic World Order – The future of trade, investments and innovation	Madrid (ES)	EN	Plenary conference
8-10	Liberalism and Gender Equality – Crafting New Policies	Madrid (ES)	EN	Workshop
10	No Planet B – Setting the Agenda for Sustainable Growth	Madrid (ES)	EN	Roundtable
10	Illiberalism, populism and the Political Context in East Central Europe (<i>"Civil society, parties and elections - opportunities for cooperation. Polish and Hungarian examples"</i>)	Lodz (PL)	EN	Conference
13	EU ETS: Fighting Climate Change with the Market (<i>"Priorities, Attitudes, and Policy Options for Bioenergy with Carbon Capture and Storage"</i>)	Stockholm (SE)	EN	Panel discussion
15-16	Liberal Fighting Disinformation (<i>"Countering fake news and protecting cyber space"</i>)	Prague (CZ)	EN	Workshop

20	Transatlantic Trade in the Trump Era: New Strategies for Europe	Brussels (BE)	EN	Roundtable
22	The Political Relevance of the Migration Issue in Europe (<i>"Migration: labour market perspectives"</i>)	Budapest (HU)	EN	Conference
29	Challenges of European Regional Development (<i>"Challenges of European Regional Development from Slovenian Perspective"</i>)	Ljubljana (SI)	EN	Workshop
22-23	International Graduate Program for Politicians	Brussels (BE)	EN	Workshop
24	Turning the tide: populism and political extremism in changing democracies	Lisbon (PT)	EN	Roundtable
25-26	Liberal Dialogue for Europe (<i>"Let's Talk About Europe"</i>)	Warsaw (PL)	EN	Workshop
29	The Developing Platform Economy: Innovation, Liability and Policy Challenges	Malmö (SE)	EN	Launch
29	Challenges of European Regional Development (<i>"Smart cities and communities - a step towards more balanced and sustainable EU regional development?"</i>)	Ljubljana (SI)	EN	Workshop
30	The European Single Defence Market "How to Make it Happen"	N/A	EN	Publication
30	Smart Solutions for Digital Economy in South East Europe	Sofia (BG)	EN	Publication
30	Sharing Economy in the Emerging Market Economies of Eastern Europe: Challenges and Opportunities	Ljubljana (SI)	EN	Monograph
30	Challenges of European Regional Development	Ljubljana (SI)	EN	Workshop
DECEMBER 2018				
1	Liberalism in Southern Europe	Malta	EN	Roundtable
30-2	Young Liberals Running for Europe (<i>"Brand yourself, present yourself"</i>) (8/8)	Brussels (BE)	EN	Workshop
5	Liberal Messages for Europe	Bucharest (RO)	EN	Workshop
7	Liberal Messages for Europe	Sofia (BG)	EN	Workshop

ELF issued publications on a variety of European policy themes of liberal interest.

Publications of the European Liberal Forum, asbl (ELF) – Complete list 2018:

Title of publication (name of project where applicable)	Name of Author(s)/Editor(s)	Language(s) of publication
Policy Recommendation "China, China, China...Where Goes though? Deepening the Knowledge and Understanding on Chinese Policy and Industrial Practice Within Sustainable Transport"	GOLDMANN, Mattias LAGERCRANTZ, Jakob YANG, Frank	English
Publication "Vote, Vote, Vote: European Electoral Systems"	ASENOVA, Antoaneta BAIKAUSKAS, Skirmantas DEAK, Hunor FIEVET, Benjamin FITTON, Rowan GRUBER, Andre HARIZANOV, Soni HONORÉ, Lucas KHARYTONOV, Arthur KONTIC, Mijat KRISHNA, Ashmita LEUTA, Roman LIESEN, Christoph LUNØE, Lukas ŠKUTAITĖ, Teresė TSURKAN, Olha VAN BRUG, Anouk VON ZEDLITZ, Gerrit	English

Book "The Political Relevance of the Migration Issue in Europe - "After the High Tide?"	BACK, Niels BŘEZINA, David CHMELÍKOVÁ, Tereza DREXLER, Stefan ELION, Claudia HESSELMANS, Marthe MIKECZ, Daniel	English
Background report "Think-tank Best Practice on Quantifying Results – How Do European Liberal Think-tanks Optimize Work and Evaluate Success"	GOLDMANN, Mattias BERGSTRÖM, Andreas	English
Policy recommendation "Balancing the Carbon Budget: Policy Incentives for Negative Emissions Technologies"	FRIDAHL, Mathias	English
Study "EU ETS: Fighting Climate Change with the Market - Emission trading. Fighting climate change with the market"	STENEGREN, Hanna	English
Policy Paper "Income Mobility in the 21st Century"	LISS, Erik	English
Policy Paper "Towards a Constitutional European Citizenship"	Gerrit Spriet	English
Publication "The Developing Platform Economy: Innovation, Liability and Policy Challenges"	LARSSON, Stefan ANDERSSON SCHWARZ, Jonas	English
Publication "You Had One Job: Transforming Social Security Systems into the Digital Working Age"	SPIESS-KNAFL, Dr. Wolfgang	English
Publication "The European Single Defence Market. How to Make it Happen"	BYNENS, Laurens FEENSTRA, Mark JONES, Ben KLUTH, Michael RADNÓTI, András ROEHRIG, Eve VAGT, Sebastian	English
Publication "Smart Solutions for Digital Economy in South East Europe"	ZLATANOVA, Zinaida MIHAYLOVA, Teodora	English
Publication "Sharing Economy in the Emerging Market Economies of Eastern Europe: Challenges and Opportunities"	DABROS, Łukasz DAMJAN, Matija FRANCA, Valentina HOJNIK, Janja JEREB, Ana JURMAN, Tomi KLESLA, Jan ROJAC, Primož SABAT, Mateusz ŠUMARADA SLAVNIC, Nana VIZJAK, Katja VLAHEK, Ana WEINGERL, Petra	English
Publication "Liberals Fighting Disinformation"	KREKÓ, Péter STOLLMEYER, Alice VÍCHOVÁ, Veronika YANKOWSKI, Alexey	English
Publication "Society 5.0 – Towards Citizen-centred Digitalization"	LISS, Erik MILESZYK, Natalia NEGOIȚĂ, Ciprian RIMKUTE, Deimante TARKOWSKI, Alek TOTH, Dr Csaba VETTER, Robin	English
Policy paper "Proactive Trade Policy in the Age of Trump"	HAMILTON, Carl B.	English
Policy paper "A Liberal Vision for the EU budget"	CEULEMANS, Michiel CHRISTOFFELS, Arne	English

Policy recommendation "Liberal Messages for Europe"	ZLATANOVA, Zinaida TSONEV, Ivaylo PANCHELIEVA, Tsvetelina	English
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For information on projects which were submitted with the grant application 2018 but which were not realised, please see detailed information in "Detailed Comparative List".

ELF projects for 2018:

N.	Member organisation	Activity/ies (n.)	Title of project	Cooperating member organisations	Changes/remarks
1.	Centre Party International Foundation	Conference (1)	European Liberal Leadership after 2019	Stichting IDI	
2.	Friedrich Naumann Foundation	Seminars (2) Panel discussions (1)	Fighting Human Rights Violations in a Semi-Authoritarian Political System. Human Rights Activism in Turkey and the Human Rights Mechanisms of the Council of Europe and the European Union.	Republikon Institute, Project: Polska	One panel discussion was cancelled
3.	Friedrich Naumann Foundation	Workshop (1) Policy recommendation (1)	Liberals Fighting Disinformation	E2, Academy of Liberalism, Republikon Institute	
4.	Friedrich Naumann Foundation	Workshops (1) Policy recommendation (1)	The European Single Defence Market – How to Make it Happen?	Hans van Mierlo Stichting, SC Albert Maertens	One workshop was cancelled
5.	Friedrich Naumann Foundation	Workshops (16) Policy recommendation (2)	Liberal Messages for Europe	ISL, LIPA	
6.	Friedrich Naumann Foundation	Workshop (1)	Skill Camp 2018	NEOS Lab	
7.	Friedrich Naumann Foundation	Workshop (1)	European Women's Academy of Political Leadership and Campaigning in Western Europe – EWA West	NEOS Lab	
8.	Friedrich Naumann Foundation	Seminars (6)	Train the Coalition Managers	VVD International/Haya van Someren Foundation	One seminar was cancelled
9.	Friedrich Naumann Foundation	Workshops (2)	European Women's Academy of Political Leadership and Campaigning in Western Europe – EWA East	Centre Party International Foundation	One workshop was cancelled
10.	FORES	Workshop (1) Publication (1) Launch event (1)	The Developing Platform Economy: Innovation, Liability and Policy Challenges	NEOS Lab	A launch event was added.

11.	FORES	Workshop (1) Policy recommendation (1) Background report (1)	Think-tank Best Practice on Quantifying Results – How do European Liberal Think-tanks Optimize Work and Evaluate Success? Liberal Dialogue for Europe	NEOS Lab, Republikon Institute	One background report was added.
12.	Haya van Somerenstichting/ VVD International	Workshops (6)	Liberal Dialogue for Europe	Friedrich Naumann Foundation	
13.	Haya van Somerenstichting/ VVD International	Workshops (4)	Tell Me Your Story – Secrets of Storytelling in Campaigning	Academy of Liberalism	
14.	Haya van Somerenstichting/ VVD International	Workshops (2)	International Graduate Programme for Politicians	Friedrich Naumann Foundation	
15.	Institute for Politics and Society	Conference (1)	Digital Czech Republic 2018	Friedrich Naumann Foundation	Three roundtables were cancelled
16.	LIPA	Proceeding (1) Conference (1)	Smart Solutions for a New Economy in South East Europe	Institute for Liberal Studies, International Educational Centre, Friedrich Naumann Foundation	
17.	LYMEC	Seminars (3) Compilation of monographs (1) Workshops (4) Book launch (1)	Young Liberals Running for Europe	Friedrich Naumann Foundation, Libmov, Republikon Institute, Haya van Someren Stichting/VVD International, Stichting IDI, International Educational Centre	One seminar was cancelled. Two workshops were added.
18.	Movimento Liberal Social (MLS)	Publication (1) Conference (1) Workshop (1) Book launch (1)	European Citizenship in Practice	Projekt: Polska	The project was cancelled
19.	NEOS Lab	Panel discussion (1) Monograph (1)	You Had One Job: Transforming Social Security Systems into the Digital Working Age	Friedrich Naumann Foundation	
20.	Novum Institute	Conference (1)	Green Transformation and Circular Economy in Liberal Economy	FORES, International Educational Centre, Institute for Politics and Society	The panel discussion, one conference and the study were cancelled
21.	Republikon Institute	Conference (1) Book launch (1) Study (1)	The Political Relevance of the Migration Issue in Europe	Institute for Politics and Society, Mr. Hans van Mierlo Stichting, Friedrich Naumann Foundation	
22.	SILC	Workshop (1)	Liberalism and Gender Equality – Crafting New Policies	Latvijas Nakotnes Forum	The policy recommendation was cancelled

23.	Zavod14		Monograph (1) Conference (1)	Sharing Economy in the Emerging Market Economies of Eastern Europe: Challenges and Opportunities	Friedrich Naumann Foundation, D66 International/Stichting IDI, Novum	The policy recommendations were cancelled
24.	European Liberal Forum		Roundtables (13)	Ralf Dahrendorf Roundtable	Member organizations (MOs)	Five more roundtables were implemented
25.	European Liberal Forum		Roundtables (3)	Ralf Dahrendorf Roundtables: "Liberalism in Central and Eastern Europe"	MOs from Central and Eastern Europe	One more roundtable was implemented
26.	European Liberal Forum		Roundtables (2)	Ralf Dahrendorf Roundtables: "Liberalism in Central and Southern Europe"	MOs from Southern Europe	
27.	European Liberal Forum		Internal meetings (4)	Competence Centre (CC) meetings	All members active in the CC	
28.	European Liberal Forum		Roundtable (1)	Future of Europe's Security	MOs active in the "Future of Europe's Security" project	The project was cancelled
29.	European Liberal Forum		Conference (1) Roundtables (1) Preparatory meeting (1)	#TransatlanticLab – The Policy Network	SC Albert Maertens, SBF, Centre Party International Foundation, Friedrich Naumann Foundation	One roundtable was cancelled, one preparatory meeting was added
30.	European Liberal Forum		Workshops (6)	ELF Expert Forums	MOs	One workshop was cancelled
31.	European Liberal Forum		Roundtables (1) Preparatory meeting (1) Conference (1)	New Economic Models	FORES, Institute for Politics and Society, LIPA, NEOS Lab, Novum, Zavod14	One roundtable was cancelled, preparatory meeting was cancelled

Reserve list:

N.	Leading member organisation	Activity/ies (n.)	Title of project	Cooperating member organisations	Changes/remarks
1.	Institute for Liberal Studies (ISL)	Seminar (1)	Strengthening NGOs and Political Foundations	LIPA, International Educational Centre (IEC)	
2.	International Educational Centre (IEC)	Workshops (3)	ELF Regional Expert Networks: Innovating Training Methods	VVD International/HvS, D66 International/IDI Stichting, Centre Party International Foundation (CPIF), Novum Institute, Friedrich Naumann Foundation	

3.	Stichting IDI	Seminar (1) Translation (1)	How to Formulate Liberal Answers	Centre Party International Foundation (CPIF), Hans van Mierlo Foundation, Zavod14	
4.	SILC	Workshop (1)	Liberalism and Human Rights – the LGBT Agenda	Latvijas Nakotnes Forum	
5.	FORES	Study (1) Roundtable (1)	EU ETS: Fighting Climate Change with the Market	Mr. Hans van Mierlo Stichting	The policy recommendation and the seminar were cancelled
6.	Centre Party International Foundation (CPIF)	Seminar (1) Video (1)	Project for Liberal Youth in the Western Balkans	International Educational Centre (IEC)	
7.	Academy of Liberalism	Workshop (1)	Liberal Values and Public Opinion for Ukrainian Journalists in Tallinn	Friedrich Naumann Foundation	The project was cancelled
8.	Zavod14	Workshop (1) Monograph (1)	Challenges of European Regional Development	Friedrich Naumann Foundation, Novum	
9.	FORES	Study (1) Policy recommendation (1) Book launch (1) Workshop (1)	CHINA, CHINA, CHINA... WHERE GOEST THOU? Deepening the knowledge and understanding on Chinese policy and industrial practice within sustainable transport	Novum	
10.	SILC	Seminar (1)	Stronger Liberal Parties – Activist Seminar in the Eastern Partnership	Friedrich Naumann Foundation	
11.	Republikon Institute	Conferences (2)	Illiberalism, Populism and the Political Context in East Central Europe	Fundacija Industrial	One conference was cancelled
12.	Zavod14	Workshop (1)	Digital society: challenges and opportunities for Eastern Europe	Friedrich Naumann Foundation, D66 International/Stichting IDI, Novum	
13.	FORES	Study (1) Policy recommendations (1) Panel discussions (1) Seminar (1)	Balancing the Carbon Budget: Policy Incentives for Negative Emissions Technologies	Foundation E2	One panel discussion was cancelled, and one seminar was added
14.	Institute for Politics and Society	Panel discussions (2)	Multiple Challenges for Europe	Republikon Institute, Friedrich Naumann Foundation	The conference was cancelled