

European Liberal Forum

Independent auditor's report on the financial year
ended 31 December 2022

Grant Thornton Bedrijfsrevisoren SCRL

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Belgium

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Independent auditor's report with respect to the Annual Accounts of the European Liberal Forum for the year ended 31 December 2022

In accordance with our service contract dated 5 January 2021 with the European Union represented by the European Parliament, we report to you as independent auditor on the performance of our audit mandate which was entrusted to Grant Thornton Bedrijfsrevisoren CVBA. This report includes our opinion on the balance sheet as at 31 December 2022, the income statement for the year ended 31 December 2022 and the disclosures (all elements together the "Annual Accounts") using the abbreviated schedule and on the Final Statement of eligible expenditure actually incurred as well as on compliance with rules and regulations applicable to funding of European political parties and European political foundations and includes as well our report on regulatory requirements. These two reports are considered as one report and are inseparable.

We have been appointed as independent auditor by the European Parliament in our contract dated 5 January 2021. Our mandate expires after the delivery of our audit opinion for the year ended 31 December 2022.

Report on the Annual Accounts and the Final Statement of eligible expenditure actually incurred

Unqualified opinion

We have audited the Annual Accounts of the foundation European Liberal Form (the "Entity"), that comprise the balance sheet on 31 December 2022, as well as the income statement of the year and the disclosures, which show a balance sheet total of € 920.418,27 and of which the income statement shows a profit for the year of € 9.488,99

In our opinion, the Annual Accounts give a true and fair view of the Entity's net equity and financial position as at 31 December 2022, and of its results for the year then ended, prepared in accordance with the financial reporting framework applicable in Belgium, using the abbreviated schedule.

We have also audited the Final Statement of eligible expenditure actually incurred for the year ended 31 December 2022, in accordance with rules and regulations applicable to funding of European political parties and European political foundations, of the foundation European Liberal Forum.

In our opinion, the Final Statement of eligible expenditure actually incurred of the Entity for the year ended 31 December 2022 is prepared, in all material respects, in accordance with rules and regulations applicable to funding of European political parties and European political foundations.

Basis for the unqualified opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Belgium. In addition, we have applied the IAASB-approved international auditing standards that are applicable on the current closing date and have not yet been approved at the national level. Our responsibilities under those standards are further described in the “Our responsibilities for the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred” section of our report.

We have complied with all ethical requirements that are relevant to our audit, including those with respect of independence.

We have obtained from the Members of the Board and the officials of the Entity the explanations and information necessary for the performance of our audit and we believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting and Restriction on Distribution

We draw attention to the Final Statement of eligible expenditure actually incurred. This schedule is prepared to assist the Entity to meet the requirements of the European Parliament. As a result, the schedule may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Responsibilities of the Members of the Board for the preparation of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

The Members of the Board are responsible for the preparation of the Annual Accounts that give a true and fair view in accordance with the reporting framework applicable in Belgium and the Final Statement of eligible expenditure actually incurred. This responsibility includes: designing, implementing and maintaining internal control which the Members of the Board determine to be necessary to enable the preparation of the Annual Accounts and the Final Statement of eligible expenditure actually incurred that are free from material misstatement, whether due to fraud or error.

The Members of the Board are responsible towards the European Parliament for the use of the grant awarded and must comply with the provisions of the Regulation (EU, Euratom) No 1141/2014, Regulation (EU, Euratom) 2018/1046 (‘the Financial Regulation’) and the underlying acts.

As part of the preparation of the Annual Accounts, the Members of the Board are responsible for assessing the Entity's ability to continue as a going concern, and provide, if applicable, information on matters impacting going concern. The Members of the Board should prepare the Annual Accounts using the going concern basis of accounting, unless the Members of the Board either intend to liquidate the Entity or to cease business operations, or has no realistic alternative but to do so.

Our responsibilities for the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred

Our objectives are to obtain reasonable assurance whether the Annual Accounts and the Final Statement of eligible expenditure actually incurred are free from material misstatement, whether due to fraud or error, and to express an opinion on these Annual Accounts and Final Statement of eligible expenditure actually incurred based on our audit. Reasonable assurance is a high level of assurance, but not a guarantee that an audit conducted in accordance with the ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Annual Accounts and the Final Statement of eligible expenditure actually incurred.

When performing our audit, we comply with the legal, regulatory and normative framework that applies to the audit of the financial statements in Belgium. However, a statutory audit does not provide assurance as to the future viability of the Entity nor as to the efficiency or effectiveness with which the governing body has conducted or will conduct the Entity's business. Our responsibilities regarding the assumption of going concern applied by the governing body are described below.

Furthermore, with respect to the Final Statement of eligible expenditure actually incurred, it is our responsibility to express an opinion on the compliance with rules and regulations applicable to funding of European political parties and European political foundations.

As part of an audit, in accordance with ISA, we exercise professional judgment and we maintain professional scepticism throughout the audit. We also perform the following tasks:

- Identification and assessment of the risks of material misstatement of the Annual Accounts and the Final Statement of eligible expenditure actually incurred, whether due to fraud or error, the planning and execution of audit procedures to respond to these risks and obtain audit evidence which is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting material misstatements is larger when these misstatements are due to fraud, since fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtaining insight in the system of internal controls that are relevant for the audit and with the objective to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control;
- Evaluating the selected and applied accounting policies, and evaluating the reasonability of the accounting estimates and related disclosures made by the Members of the Board as well as the underlying information given by the Members of the Board;
- Conclude on the appropriateness of the Members of the Board's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to event or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Annual Accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going-concern;

- Evaluating the overall presentation, structure and content of the Annual Accounts and the Final Statement of eligible expenditure actually incurred, and evaluating whether these Annual Accounts and the Final Statement of eligible expenditure actually incurred reflect a true and fair view of the underlying transactions and events.

We communicate with the Members of the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on regulatory requirements

Responsibilities of the Members of the Board

The Members of the Board are responsible for the compliance by the Entity with the legal and regulatory requirements applicable in Belgium, its articles of association, the legal and regulatory requirements regarding bookkeeping and the provisions of the Grant Agreement between the European Parliament and the Entity ('the Funding Agreement'), Regulation (EU, Euratom) No. 1141/2014, Regulation (EU, Euratom) 2018/1046 ('the Financial Regulation') and the underlying acts.

Responsibilities of the auditor

Our audit work included specific procedures to gather sufficient and appropriate audit evidence to verify, in all material respects, that the financial provisions and obligations of the grant award agreement, Regulation (EU, Euratom) No 1141/2014, Regulation (EU, Euratom) 2018/1046 ('the Financial Regulation') and the underlying acts have been met.

Independence matters

We have not performed any other services that are not compatible with the audit of the Annual Accounts and the Final Statement of eligible expenditure actually incurred and we have remained independent of the Entity during the course of our mandate.

Other communications

- Without prejudice to certain formal aspects of minor importance, the accounting records were maintained in accordance with the legal and regulatory requirements applicable in Belgium;
- The costs declared were actually incurred;
- The statement of revenue is exhaustive;
- The financial documents submitted by the entity to the European Parliament are consistent with the financial provisions of the Funding Agreement;
- The obligations arising from Regulation (EU, Euratom) No 1141/2014, in particular from Article 20 thereof, have been met;
- The obligations arising from the Funding Agreement, in particular from Article II.9 and Article II.19 thereof, have been met;
- Any surplus of Union funding is carried over to the next financial year and has been used in the first quarter of that financial year, pursuant to Article 222(7) of the Financial Regulation;
- Any surplus of own resources was transferred to the reserve;

- We were not yet provided with the financial statements prepared in accordance with the international accounting standards defined in article 2 of regulation (EC) No 1606/2002. The financial statements prepared in accordance with the international accounting standards will be subject to a separate audit opinion.

Vilvoorde, 12 April 2023

Grant Thornton Bedrijfsrevisoren SCRL
Represented by

Gunther Loits
(Signature)

Digitally signed by Gunther Loits (Signature)
DN: cn=Gunther Loits (Signature),
c=BE
Date: 2023.04.12 18:44:50 +02'00'

Gunther Loits
Registered auditor

Annex 1: Annual accounts

**COMPTES ANNUELS ET AUTRES DOCUMENTS À
DÉPOSER EN VERTU DU CODE DES SOCIÉTÉS
ET DES ASSOCIATIONS**

DONNÉES D'IDENTIFICATION (à la date du dépôt)DÉNOMINATION: **EUROPEAN LIBERAL FORUM**Forme juridique ¹: **Association sans but lucratif**Adresse: **Rue d'Idalie**N°: **11-13**Code postal: **1050**Commune: **Ixelles**Pays: **Belgique**Registre des personnes morales (RPM) – Tribunal de l'entreprise de **Bruxelles, francophone**Adresse Internet: ² **www.liberalforum.eu**Adresse e-mail ²:

Numéro d'entreprise

0892.305.374DATE **06/11/2017**

de dépôt du document le plus récent mentionnant la date de publication des actes constitutif et modificatif(s) des statuts.

COMPTES ANNUELS en

EUROS (2 décimales)³

approuvés par l'assemblée générale du

05/05/2023

et relatifs à l'exercice couvrant la période du

01/01/2022

au

31/12/2022

Exercice précédent du

01/01/2021

au

31/12/2021Les montants relatifs à l'exercice précédent sont / ~~ne sont pas~~ ⁵ identiques à ceux publiés antérieurementNombre total de pages déposées: **14**

Numéros des sections du document normalisé non déposées parce que sans

objet: 6.1.3, 6.3, 6.5, 6.6, 7, 8

Signature

President,
Hilde Vautmans, MEP


Signature


Treasurer
Mats Löfström

¹ Le cas échéant, la mention "en liquidation" est ajoutée à la forme juridique.

² Mention facultative.

³ Au besoin, adapter la devise et l'unité dans lesquelles les montants sont exprimés.

⁴ Par le conseil d'administration dans le cas d'une fondation / par l'organe général de direction dans le cas d'une association internationale sans but lucratif.

⁵ Biffer la mention inutile.

LISTE DES ADMINISTRATEURS ET COMMISSAIRES**LISTE DES ADMINISTRATEURS ET COMMISSAIRES**

LISTE COMPLÈTE des nom, prénoms, profession, domicile (adresse, numéro, code postal et commune) et fonction au sein de l'association ou de la fondation

MILOSZ Dr. Hodun

Jezynowa 5, 86-031 Osielsko, Pologne

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

VAUTMANS Hilde

Overbroekstraat 1, 3800 Sint-Truiden, Belgique

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

HAHN Svenja

Elsastrasse 30, 22083 Hambourg, Allemagne

Mandat: Administrateur, début: 25/09/2020, fin: 30/09/2022

LOFSTROM Mats

Törpvägen 100, 22270 Eckerö, Finlande

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

Shoup Sarka

Smichov Svornosti cp 1372/, boîte 3, 5 Prague, République Tchèque

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

MARIANI Marco

Via Montebello 86, 50121 Florence, Italie

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

van de STADT Pieter

Oosteindseweg 37, 2661 EA Bergschenhoek, Pays-Bas

Mandat: Administrateur, début: 25/09/2020, fin: 30/09/2022

OETJEN Jan Christoph

Everinghauser Strasse 127, 27367 Sottrum, Allemagne

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

Asenova-Bihlmayer Antoaneta

Avenue Gilbert Millie 28, 1200 Bruxelles 20, Belgique

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

LISTE DES ADMINISTRATEURS ET COMMISSAIRES (suite de la page précédente)**Cseh Katalin**

Iskola Utca 37-39, 1011 Budapest, Hongrie

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

Rinzema Catharina

Dierenriemstraat 14, 1190 Bruxelles 19, Belgique

Mandat: Administrateur, début: 30/09/2022, fin: 30/09/2024

COMPTES ANNUELS

BILAN APRÈS RÉPARTITION

	Ann.	Codes	Exercice	Exercice précédent
ACTIF				
FRAIS D'ÉTABLISSEMENT		20		
ACTIFS IMMOBILISÉS		21/28	<u>122.125,27</u>	<u>137.882,44</u>
Immobilisations incorporelles	6.1.1	21		
Immobilisations corporelles	6.1.2	22/27	122.125,27	137.882,44
Terrains et constructions		22		
Installations, machines et outillage		23	48.610,68	48.583,80
Mobilier et matériel roulant		24	20.138,62	26.827,11
Location-financement et droits similaires		25		
Autres immobilisations corporelles		26	53.075,97	62.471,53
Immobilisations en cours et acomptes versés		27		
Immobilisations financières	6.1.3	28		
ACTIFS CIRCULANTS		29/58	<u>798.293,00</u>	<u>823.905,14</u>
Créances à plus d'un an		29		
Créances commerciales		290		
Autres créances		291		
Stocks et commandes en cours d'exécution		3		
Stocks		30/36		
Commandes en cours d'exécution		37		
Créances à un an au plus		40/41	126.545,75	191.570,91
Créances commerciales		40	119.245,75	191.570,91
Autres créances		41	7.300,00	
Placements de trésorerie		50/53		
Valeurs disponibles		54/58	620.522,50	597.077,34
Comptes de régularisation		490/1	51.224,75	35.256,89
TOTAL DE L'ACTIF		20/58	920.418,27	961.787,58

	Ann.	Codes	Exercice	Exercice précédent
PASSIF				
FONDS SOCIAL		10/15	<u>594.677,57</u>	<u>585.188,58</u>
Fonds de l'association ou de la fondation	6.2	10		
Plus-values de réévaluation		12		
Fonds affectés et autres réserves	6.2	13	594.677,57	585.188,58
Bénéfice (Perte) reporté(e)	(+)/(-)	14		
Subsides en capital		15		
PROVISIONS ET IMPÔTS DIFFÉRÉS	6.2	16	<u>40.000,00</u>	<u> </u>
Provisions pour risques et charges		160/5	40.000,00	
Pensions et obligations similaires		160		
Charges fiscales		161		
Grosses réparations et gros entretien		162		
Obligations environnementales		163		
Autres risques et charges		164/5	40.000,00	
Provisions pour subsides et legs à rembourser et pour dons avec droit de reprise		167		
Impôts différés		168		
DETTES		17/49	<u>285.740,70</u>	<u>376.599,00</u>
Dettes à plus d'un an	6.3	17		
Dettes financières		170/4		
Etablissements de crédit, dettes de location-financement et dettes assimilées		172/3		
Autres emprunts		174/0		
Dettes commerciales		175		
Acomptes sur commandes		176		
Autres dettes		178/9		
Dettes à un an au plus	6.3	42/48	285.740,70	261.099,00
Dettes à plus d'un an échéant dans l'année		42		
Dettes financières		43		
Etablissements de crédit		430/8		
Autres emprunts		439		
Dettes commerciales		44	153.191,30	78.245,68
Fournisseurs		440/4	153.191,30	78.245,68
Effets à payer		441		
Acomptes sur commandes		46		
Dettes fiscales, salariales et sociales		45	132.549,40	182.853,32
Impôts		450/3	49.170,12	70.504,96
Rémunérations et charges sociales		454/9	83.379,28	112.348,36
Autres dettes		48		
Comptes de régularisation		492/3		115.500,00
TOTAL DU PASSIF		10/49	<u>920.418,27</u>	<u>961.787,58</u>

COMPTE DE RÉSULTATS

	Ann.	Codes	Exercice	Exercice précédent
Produits et charges d'exploitation				
Marge brute	(+)/(-)	9900	1.193.971,21	1.317.684,57
Dont: produits d'exploitation non récurrents		76A		
Chiffre d'affaires ⁶		70	600,00	8.515,24
Cotisations, dons, legs et subsides ⁶		73	3.065.265,73	3.589.777,86
Approvisionnements, marchandises, services et biens divers ⁶		60/61	1.874.985,76	2.283.473,05
Rémunérations, charges sociales et pensions	(+)/(-)	62	1.076.643,03	1.033.034,79
Amortissements et réductions de valeur sur frais d'établissement, sur immobilisations incorporelles et corporelles		630	43.117,03	32.272,15
Réductions de valeur sur stocks, sur commandes en cours d'exécution et sur créances commerciales: dotations (reprises)	(+)/(-)	631/4		
Provisions pour risques et charges: dotations (utilisations et reprises)	(+)/(-)	635/9	40.000,00	
Autres charges d'exploitation		640/8	8.514,48	12.580,14
Charges d'exploitation portées à l'actif au titre de frais de restructuration	(-)	649		
Charges d'exploitation non récurrentes		66A		1.389,67
Bénéfice (Perte) d'exploitation	(+)/(-)	9901	<u>25.696,67</u>	<u>238.407,82</u>
Produits financiers	6.4	75/76B		201,84
Produits financiers récurrents		75		201,84
Produits financiers non récurrents		76B		
Charges financières	6.4	65/66B	16.207,68	16.635,14
Charges financières récurrentes		65	16.207,68	16.635,14
Charges financières non récurrentes		66B		
Bénéfice (Perte) de l'exercice avant impôts	(+)/(-)	9903	<u>9.488,99</u>	<u>221.974,52</u>
Prélèvement sur les impôts différés		780		
Transfert aux impôts différés		680		
Impôts sur le résultat	(+)/(-)	6/177		
Bénéfice (Perte) de l'exercice	(+)/(-)	9904	<u>9.488,99</u>	<u>221.974,52</u>
Prélèvement sur les réserves immunisées		789		
Transfert aux réserves immunisées		689		
Bénéfice (Perte) de l'exercice à affecter	(+)/(-)	9905	<u>9.488,99</u>	<u>221.974,52</u>

⁶ Mention facultative.

AFFECTATIONS ET PRÉLÈVEMENTS

		Codes	Exercice	Exercice précédent
Bénéfice (Perte) à affecter	(+)/(-)	9906	9.488,99	221.974,52
Bénéfice (Perte) de l'exercice à affecter	(+)/(-)	(9905)	9.488,99	221.974,52
Bénéfice (Perte) reporté(e) de l'exercice précédent	(+)/(-)	14P		
Prélèvement sur les capitaux propres: fonds, fonds affectés et autres réserves		791		
Affectations aux fonds affectés et autres réserves		691	9.488,99	221.974,52
Bénéfice (Perte) à reporter	(+)/(-)	(14)		

ANNEXE**ETAT DES IMMOBILISATIONS****IMMOBILISATIONS INCORPORELLES****Valeur d'acquisition au terme de l'exercice****Mutations de l'exercice**

Acquisitions, y compris la production immobilisée

Cessions et désaffectations

Transferts d'une rubrique à une autre

(+)/(-)

Valeur d'acquisition au terme de l'exercice**Amortissements et réductions de valeur au terme de l'exercice****Mutations de l'exercice**

Actés

Repris

Acquis de tiers

Annulés à la suite de cessions et désaffectations

Transférés d'une rubrique à une autre

(+)/(-)

Amortissements et réductions de valeur au terme de l'exercice**VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE**

Codes	Exercice	Exercice précédent
8059P	xxxxxxxxxxxxxxx	2.541,00
8029		
8039		
8049		
8059	2.541,00	
8129P	xxxxxxxxxxxxxxx	2.541,00
8079		
8089		
8099		
8109		
8119		
8129	2.541,00	
(21)		

	Codes	Exercice	Exercice précédent
IMMOBILISATIONS CORPORELLES			
Valeur d'acquisition au terme de l'exercice	8199P	xxxxxxxxxxxxxxx	241.267,98
Mutations de l'exercice			
Acquisitions, y compris la production immobilisée	8169	27.359,86	
Cessions et désaffectations	8179		
Transferts d'une rubrique à une autre (+)/(-)	8189		
Valeur d'acquisition au terme de l'exercice	8199	268.627,84	
Plus-values au terme de l'exercice	8259P	xxxxxxxxxxxxxxx	
Mutations de l'exercice			
Actées	8219		
Acquises de tiers	8229		
Annulées .	8239		
Transférées d'une rubrique à une autre (+)/(-)	8249		
Plus-values au terme de l'exercice	8259		
Amortissements et réductions de valeur au terme de l'exercice	8329P	xxxxxxxxxxxxxxx	103.385,54
Mutations de l'exercice			
Actés	8279	43.117,03	
Repris	8289		
Acquis de tiers	8299		
Annulés à la suite de cessions et désaffectations	8309		
Transférés d'une rubrique à une autre (+)/(-)	8319		
Amortissements et réductions de valeur au terme de l'exercice	8329	146.502,57	
VALEUR COMPTABLE NETTE AU TERME DE L'EXERCICE	(22/27)	<u>122.125,27</u>	
DONT			
Appartenant à l'association ou à la fondation en pleine propriété	8349		

ETAT DES FONDS, FONDS AFFECTÉS ET PROVISIONS

FONDS

Patrimoine de départ
Moyens permanents

Exercice	Exercice précédent

Modifications au cours de l'exercice

Montants

FONDS AFFECTÉS

Règles d'évaluation adoptées pour la détermination des montants affectés (rubrique 13 du passif)

PROVISIONS

Ventilation de la rubrique 167 du passif ("Provisions pour subsides et legs à rembourser et pour dons avec droit de reprise") si celle-ci représente un montant important

Provision pour licenciement

Exercice
40.000,00

RÉSULTATS**PERSONNEL**

Travailleurs pour lesquels l'association ou la fondation a introduit une déclaration DIMONA ou qui sont inscrits au registre général du personnel

Effectif moyen du personnel calculé en équivalents temps plein

Codes	Exercice	Exercice précédent
9087	15,8	15,7
PRODUITS ET CHARGES DE TAILLE OU D'INCIDENCE EXCEPTIONNELLE		
Produits non récurrents		
76		
Produits d'exploitation non récurrents (76A)		
Produits financiers non récurrents (76B)		
Charges non récurrentes		
66		1.389,67
Charges d'exploitation non récurrentes (66A)		1.389,67
Charges financières non récurrentes (66B)		
RÉSULTATS FINANCIERS		
Intérêts portés à l'actif		
6502		

BILAN SOCIAL

Numéros des commissions paritaires dont dépend l'association ou la fondation:

TRAVAILLEURS POUR LESQUELS L'ASSOCIATION OU LA FONDATION A INTRODUIT UNE DÉCLARATION DIMONA OU QUI SONT INSCRITS AU REGISTRE GÉNÉRAL DU PERSONNEL

	Codes	1. Temps plein (exercice)	2. Temps partiel (exercice)	3. Total (T) ou total en équivalents temps plein (ETP) (exercice)	3P. Total (T) ou total en équivalents temps plein (ETP) (exercice précédent)
Au cours de l'exercice et de l'exercice précédent					
Nombre moyen de travailleurs	100	15,8		15,8 (ETP)	15,7 (ETP)
Nombre d'heures effectivement prestées	101	27.564		27.564 (T)	25.659 (T)
Frais de personnel	102	1.076.643,03		1.076.643,03 (T)	1.033.034,79 (T)

	Codes	1. Temps plein	2. Temps partiel	3. Total en équivalents temps plein
A la date de clôture de l'exercice				
Nombre de travailleurs	105	15		15,0
Par type de contrat de travail				
Contrat à durée indéterminée	110	10		10,0
Contrat à durée déterminée	111	5		5,0
Contrat pour l'exécution d'un travail nettement défini	112			
Contrat de remplacement	113			
Par sexe et niveau d'études				
Hommes	120	7		7,0
de niveau primaire	1200			
de niveau secondaire	1201	2		2,0
de niveau supérieur non universitaire	1202			
de niveau universitaire	1203	5		5,0
Femmes	121	8		8,0
de niveau primaire	1210			
de niveau secondaire	1211	1		1,0
de niveau supérieur non universitaire	1212	1		1,0
de niveau universitaire	1213	6		6,0
Par catégorie professionnelle				
Personnel de direction	130			
Employés	134	13		13,0
Ouvriers	132			
Autres	133	2		2,0

TABLEAU DES MOUVEMENTS DU PERSONNEL AU COURS DE L'EXERCICE

ENTRÉES

Nombre de travailleurs pour lesquels l'association ou la fondation a introduit une déclaration DIMONA ou qui ont été inscrits au registre général du personnel au cours de l'exercice

SORTIES

Nombre de travailleurs dont la date de fin de contrat a été inscrite dans une déclaration DIMONA ou au registre général du personnel au cours de l'exercice .

Codes	1. Temps plein	2. Temps partiel	3. Total en équivalents temps plein
205	12		12,0
305	11		11,0

RENSEIGNEMENTS SUR LES FORMATIONS POUR LES TRAVAILLEURS AU COURS DE L'EXERCICE

Initiatives en matière de formation professionnelle continue à caractère formel à charge de l'employeur

Nombre de travailleurs concernés
 Nombre d'heures de formation suivies
 Coût net pour l'association ou la fondation
 dont coût brut directement lié aux formations
 dont cotisations payées et versements à des fonds collectifs
 dont subventions et autres avantages financiers reçus (à déduire)

Initiatives en matière de formation professionnelle continue à caractère moins formel ou informel à charge de l'employeur

Nombre de travailleurs concernés
 Nombre d'heures de formation suivies
 Coût net pour l'association ou la fondation

Initiatives en matière de formation professionnelle initiale à charge de l'employeur

Nombre de travailleurs concernés
 Nombre d'heures de formation suivies
 Coût net pour l'association ou la fondation

Codes	Hommes	Codes	Femmes
5801		5811	
5802		5812	
5803		5813	
58031		58131	
58032		58132	
58033		58133	
5821		5831	
5822		5832	
5823		5833	
5841	1	5851	6
5842	536	5852	5.633
5843		5853	

RÈGLES D'ÉVALUATION

I. Principes généraux

Les règles d'évaluation sont établies conformément à l'arrêté royal du 30 janvier 2001 portant exécution du Code des sociétés.

En vue d'assurer l'image fidèle, il a été dérogé aux règles d'évaluation prévues dans cet arrêté dans les cas exceptionnels suivants :

Ces dérogations se justifient comme suit:

Ces dérogations influencent de la façon suivante le patrimoine, la situation financière et le résultat avant impôts de l'entreprise:

Les règles d'évaluation n'ont pas été modifiées dans leur énoncé ou leur application par rapport à l'exercice précédent;

Le compte de résultats n'a pas été influencé de façon importante par des produits ou des charges imputables à un exercice antérieur;

II. Règles particulières

Frais d'établissement :

Les frais d'établissement sont immédiatement pris en charge sauf les frais suivants qui sont portés à l'actif:

Néant

Frais de restructuration :

Néant

Immobilisations incorporelles :

Le montant à l'actif des immobilisations incorporelles comprend 0,00 EUR de frais de recherche et de développement.

La durée d'amortissement de ces frais et du goodwill n'est pas supérieure à 5 ans;

Immobilisations corporelles:

Des immobilisations corporelles n'ont pas été réévaluées durant l'exercice;

Amortissements actés pendant l'exercice:

1. Frais d'établissement: 25 % - NR

2. Immobilisations incorporelles: 25 % - NR

3. Bâtiments industriels, administratifs ou commerciaux: 4 % - NR

4. Installations, machines et outillage: 12,5% - 25 % - NR

5. Matériel roulant: 10 % - 25 % - NR

6. Matériel de bureau et mobilier: 25 % - NR

7. Autres immobilisations corporelles: 12,5% - 33 % - NR

* Y compris les actifs détenus en location-financement; ceux-ci font, le cas échéant, l'objet d'une ligne distincte.

Immobilisations financières

NEANT

Stocks

NEANT

Commandes en cours d'exécution:

NEANT

Dettes:

Le passif ne comporte pas de dettes à long terme, non productives d'intérêt ou assorties d'un taux d'intérêt anormalement faible : dans l'affirmative, ces dettes [font] [ne font pas] l'objet d'un escompte porté à l'actif.

Devises:

Les avoirs, dettes et engagements libellés en devises sont convertis en ...EUR sur les bases suivantes: conversion sur base d'un taux de change mensuel moyen

Les écarts de conversion des devises sont traités comme suit dans les comptes annuels: enregistrement lors du paiement et prise en résultat de

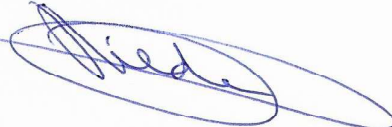
l'écart de conversion

Annex 2: Final Statement of eligible expenditure actually incurred

ESTIMATED BUDGET

Costs		
Eligible costs	Budget	Actual
A.1: Personnel costs	998,623.37	1,086,803.63
1. Salaries	867,324.41	955,696.02
2. Contributions	0.00	0.00
3. Professional training	15,137.67	4,548.64
4. Staff missions expenses	20,300.00	21,246.89
5. Other personnel costs	95,861.28	105,312.08
A.2: Infrastructure and operating costs	186,273.40	227,904.48
1. Rent, charges and maintenance costs	107,303.80	103,230.65
2. Costs relating to installation, operation and maintenance of equipment	11,304.00	14,598.35
3. Depreciation of movable and immovable property	24,000.00	43,117.03
4. Stationery and office supplies	7,406.00	7,931.92
5. Postal and telecommunications charges	8,640.00	10,095.04
6. Printing, translation and reproduction costs	2,400.00	252.00
7. Other infrastructure costs	25,219.60	40,679.45
A.3: Administrative costs	223,352.20	228,428.20
1. Documentation costs (newspapers, press agencies, databases)	15,550.00	15,510.64
2. Costs of studies and research	171,901.35	140,873.55
3. Legal costs	7,800.85	45,515.86
4. Accounting and audit costs	26,000.00	24,292.50
5. Miscellaneous administrative costs	2,100.00	2,235.65
6. Support to third parties	0.00	0.00
A.4: Meetings and representation costs	135,695.00	164,227.45
1. Costs of meetings	99,695.00	135,697.93
2. Participation in seminars and conferences	25,000.00	20,322.71
3. Representation costs	5,000.00	5,137.41
4. Costs of invitations	6,000.00	3,069.40
5. Other meeting-related costs	0.00	0.00
A.5: Information and publication costs	1,432,947.60	1,343,939.65
1. Publication costs	0.00	0.00
2. Creation and operation of Internet sites	3,600.00	2,853.96
3. Publicity costs	12,800.00	71,839.30
4. Communications equipment (gadgets)	14,304.00	12,636.86
5. Seminar and exhibitions	1,402,243.60	1,306,609.53
A.6. Allocation to "Provision to cover eligible costs of the first quarter of year N+1"		
A. TOTAL ELIGIBLE COSTS	2,976,891.57	3,051,303.41
Ineligible costs		
1. Allocation to other provisions	500.00	0.00
2. Financial charges	600.00	5,891.81
3. Exchange losses	1,200.00	0.00
4. Doubtful claims on third parties	0.00	0.00
5. Others (to be specified)	200.00	2,272.76
6. Contributions in kind		
B. TOTAL INELIGIBLE COSTS	2,500.00	8,164.57
C. TOTAL COSTS	2,979,391.57	3,059,467.98

President
Hilde Vautmans, MEP



Revenue		
	Budget	Actual
D.1. Dissolution of "Provision to cover eligible costs of the first quarter of year N"	n/a	115,500.00
D.2. European Parliament funding awarded for year N	2,647,269.74	2,636,977.00
D.3. Member contributions	29,500.00	34,500.00
3.1 from member organisations	29,500.00	34,500.00
3.2 from individual members		
D.4 Donations	45,000.00	46,242.12
	45,000.00	45,492.12
		750.00
D.5 Other own resources	257,621.82	235,737.85
Participation Fees		
Registration Fees		
Sale of ELF Publications		
Extraordinary contributions MO	100,000.00	100,000.00
Project Share Contributions	142,552.60	132,046.61
Other Own Resources (to cover ineligible costs)	15,069.22	3,691.24
Reserve List Project Contribution		
D.6. Interest from pre-financing		
D.7. Contributions in kind		
D. TOTAL REVENUE	2,979,391.56	3,068,956.97
E. profit/loss (D-C)	0.00	9,488.99

F. Allocation of own resources to the reserve account		
G. Profit/loss for verifying compliance with the no-profit rule (E-F)	0.00	9,488.99


Treasurer
Mats Löfström

2.

Report on the implementation of the work programme

I. List of realised projects during 2022

Lead organizer	Cooperating organisations	Title of project	Activities planned	Changes to the work programme
Boris Divkovic Foundation (BDF)	Stichting IDI; Friedrich Naumann Foundation for Freedom (FNF); NEOS Lab; NOVUM; International Educational Centre (IEC)	EU Mentorship	Seminar (2) Paper Conference Podcast	Cancellation of Seminar Addition of Panel discussion Addition of Workshop
Centre Party International Foundation (CPIF); Stichting IDI	Fundacja Projekt: Polska; International Educational Centre (IEC)	Organising Freedom: Strategic Leadership in Liberal Organisations	Conference Workshops (4) Infographic	Cancellation of Workshop (2) Addition of Seminar
FNF Potsdam	Inditsuk Be Magyarorszagot Foundation (IBM)	Alliance of Her – Advancing Gender Equality Together	Public discussion Policy paper	
FNF SEE	ELF Secretariat; Fundacja Projekt: Polska; LYMEC	Liberal Communicators Network (LCN); Non-Profit Academy	Workshops (2) Video	
Haya van Somerenstiching/VVD Internationaal	Fundacja Projekt: Polska; International Educational Centre (IEC)	ELF Studio Europe	Seminars (4)	
Haya van Somerenstiching/VVD Internationaal	Fundacja Projekt: Polska; Friedrich Naumann Foundation for Freedom (FNF)	Tell Me Your Story	Workshops (3)	
International Educational Centre (IEC); Stichting IDI, Haya van Somerenstiching/VVD Internationaal	LYMEC; Inditsuk Be Magyarorszagot Foundation (IBM)	European Trainers Academy Year 3	Workshops (5) Book	Cancellation of Workshop
LYMEC – European Liberal Youth	Friedrich Naumann Foundation for Freedom (FNF); Svenska bildningsforbundet r.f. (SBF)	Liberal Communicators Network - Youth Edition 2022	Seminar	
LYMEC – European Liberal Youth	NEOS Lab – The Liberal Forum; Friedrich Naumann Foundation for Freedom (FNF); Institute for Politics and Society (IPPS)	Liberal hack	Workshop	
LYMEC – European Liberal Youth	Fundacja Projekt: Polska; Institute for Politics and Society (IPPS)	Scientifically Illiterate no more	Seminar	
LYMEC – European Liberal Youth	Friedrich Naumann Foundation for Freedom (FNF); Fondazione Luigi Einaudi; Liberal Integration Foundation (LIF)	Young Changemakers Academy 2022	Seminars (3) E-learning course	Addition of Online Networking Event
LYMEC – European Liberal Youth	Danish Liberal Democracy Programme; Friedrich Naumann Foundation for Freedom (FNF)	Young Leaders Meeting 2022	Roundtable	
Stichting IDI/D66 Internationaal; Fundacja Projekt: Polska; Centre Party International Foundation (CPIF)	Inditsuk Be Magyarorszagot Foundation	Rainbow Platform	Workshops (3) E-learning course	Addition of Online E-learning meeting
Svenska bildningsforbundet (SBF)	Centre Party International Foundation (CPIF); Friedrich Naumann Foundation for Freedom (FNF); Academy of Liberalism	Building Transatlantic Bridges	Seminars (3) Policy paper Research paper Blogposts (20) Podcast	Cancellation of Seminar Cancellation of Policy Paper Cancellation of Research Paper Cancellation of Blogpost (20)
Boris Divkovic Foundation (BDF)	LYMEC - European Liberal Youth, The Paddy Ashdown Forum, International Educational Centre (IEC), Liberal Integration Foundation	Civic Platform for Young Liberal Activists 3	Seminar (2) Workshop Video Discussion Paper	RESERVE LIST PROJECT: Cancellation of Workshop Cancellation of Video
Centro Luigi Einaudi	KEFIM; Fundacja Liberté	Measuring the Economic Freedom of European Regions: Where Do We Stand?	Book Workshop (2) Policy paper Launch event	The project was cancelled due to leading organization being unable to provide co-funding.
Fondazione Luigi Einaudi	Institute for Politics and Society (IPPS); Liberal Integration Foundation (LIF)	Business future under the EU's Green Taxonomy	Book Conferences (2)	
FNF Brussels	NEOS Lab; Svenska bildningsforbundet r.f. (SBF)	An EU Toolbox to Deal with the Climate Change-Migration-Security Nexus	Discussion paper Roundtable Workshop Video	Cancellation of Roundtable Cancellation of Video
FNF Istanbul	Stichting IDI; Movimento Liberal Social (MLS)	European Cities Network on Migration:sent Getting Skills Synchronised	Policy paper Workshops (2) Public discussion	Addition of Workshop (2)
FNF Ukraine and Belarus + Dr Martens	NEOS Lab;	European Fair Trial Monitor (EFTM)	Seminars (4) Blog post Video	The project was cancelled due to war in Ukraine. As a result: Cancellation of Seminar (3) Cancellation of Blogpost Cancellation of Video
FNF Sofia	Fundacja Projekt: Polska	Reframing democracy-making through digital tools	Workshop Policy paper Conference Video	Cancellation of Conference Cancellation of Video
FNF Madrid	Centro Luigi Einaudi	The ease of doing business in Europe's start up hubs	Research paper Conference	
Fundacja Liberté	The Paddy Ashdown Forum; Republikon; Institute for Politics and Society; (IPPS); Movimento Liberal Social (MLS)	ELF HUB at Freedom Games 2022	Conference	
Haya van Somerenstiching/VVD Internationaal	Studiecentrum Albert Maertens (SAM); Prof.dr. B.M. TeldersStichting	The Liberal Future of the Free Market	Book Audiobook Book launch	Cancellation of Audiobook
Institute for Politics and Society (IPPS)	Republikon Foundation; Friedrich Naumann Foundation for Freedom (FNF); Fundacja Liberté!	Multiple challenges for transatlantic partnerships	Conference Roundtable Policy paper	
Liberal Integration Foundation (LIF)	Liberal Institute for Political Analyses (LIPA); Boris Divković Foundation (BDF); Friedrich Naumann Foundation for Freedom (FNF); Liberal Institute – Skopje (LIS)	Sofia Western Balkans Summit: a strategic look into the Future	Conference	
Movimento Liberal Social (MLS); Fundacja Liberté!	Republikon Foundation; Liberas/Liberaal Archief; Fondazione Luigi Einaudi	Liberal Europe Podcast	Podcasts series 1 (35) Podcasts series 2 (20)	Cancellation of Podcasts series (13)
NEOS Lab	LYMEC; Institute for Politics and Society; Svenska bildningsforbundet r.f. (SBF)	It's not a data breach, it's a surprise backup - fostering cybersecurity	Workshops (2) Book Video Book launch	Cancellation of Workshop
Republikon Foundation	Fondazione Luigi Einaudi; Institute for Politics and Society (IPPS); Inditsuk Be Magyarorszagot Foundation; Fundacja Projekt: Polska	The revival of Euroscepticism in the Visegrad countries	Conference Workshop Book	
Zavod 14	Centro Luigi Einaudi; Friedrich Naumann Foundation for Freedom (FNF)	Tax competitiveness in the EU: A comparison between "new" and "old" member states	Workshops (2) Book Policy paper	Cancellation of Workshop Cancellation of Policy Paper
NEOS Lab	Stichting Internationaal Democratisch Initiatief/D66 Internationaal, Movimento Liberal Social ("MLS")	A Liberal Way to reduce the mountain of debt	Book Book launch Video	Merge of Book launch with ELF Secretariat Project Future of Debt, Money, and Banking
Projekt: Polska	Stichting Internationaal Democratisch Initiatief (Stichting IDI), Fondazione Luigi Einaudi, Svenska bildningsforbundet r.f. (SBF)	Lonely Europeans	Book Workshop Book launch Video	RESERVE LIST PROJECT Cancellation of Book Launch
IBM	Fundacja Projekt: Polska;	IBM - Experts react - video series	Videos (6)	RESERVED LIST PROJECT Cancellation of Video (2)
Zavod 14	FNF, NOVUM, IEC	The road to smart and green European Union	Workshop Book Policy paper	RESERVE LIST PROJECT Cancellation of Policy Paper
FNF Georgia	European Georgia Institute	Black Sea for Europe Conference	Discussion Paper Conference	RESERVE LIST PROJECT

ELF Secretariat	Friedrich Naumann Foundation for Freedom (FNF); LYMEC	Liberal Communicator's Network	Workshop Online network meeting (2)	Cancellation of Online network meeting (2)
ELF Secretariat	All MOs	Idea Accelerator	Conference	
ELF Secretariat	Centro Luigi Einaudi; KEFIM; Studiecentrum Albert Maertens	Next Generation EU: Taking Stock	Publication Infographic Launch event	Cancellation of Infographic Cancellation of Launch event
ELF Secretariat	N/A	Science, Not Fiction 2	Conference (3) Video (3) Blogpost (3)	Cancellation of Conference (3) Cancellation of Video (2) Addition of Blogpost (2)
ELF Secretariat	N/A	New European Liberalism (NEL)	Workshop (3) Summer school White Paper	Cancellation of Workshop (2) Cancellation of Summer School Cancellation of White Paper
ELF Secretariat	NEOS Lab	Future of Debt, Money and Banking	Roundtable Conference (2) Policy Paper Video	Cancellation of Conference
ELF Secretariat	N/A	Block/Change Europe TRANSFORMED TO Techno-politics Conference	Conference Book	Reframed as Technopolitics conference to broaden the appeal considering the crypto situation. As a result: Cancellation of Book
ELF Secretariat	All MOs	Liberal Awards	Jury selection Awards ceremony	Addition of Video (7)
ELF Secretariat	N/A	Conference on the Future of Europe: What's next? TRANSFORMED TO RenewPac on SMEs	Roundtable (4) Conference Blogpost series	RESERVE LIST PROJECT: Transformed into an event aimed at exploring EU - Africa trade relations. As a consequence: Cancellation of Roundtable (3) Cancellation of Conference Cancellation of Blogpost series
All MOs and Secretariat	All MOs and Secretariat	Flexible format: Dare to Debate	Debate (8)	Cancellation of Debate (8)
All MOs and Secretariat	All MOs and Secretariat	Flexible format: Thinking Aloud	Thinking Aloud (10)	Cancellation of Thinking Aloud (8)
All MOs and Secretariat	All MOs and Secretariat	Flexible format: Ralf Dahrendorf Roundtable	Roundtables (10)	Addition of Roundtable (9)
All MOs and Secretariat	All MOs and Secretariat	Flexible format: On the Agenda & Thoughtbites	Webinars (15) Videos (22)	Cancellation of Webinars (9)
All MOs and Secretariat	All MOs and Secretariat	Flexible format: ELF Papers	Papers (5)	Cancellation of Papers (3)
All MOs and Secretariat	All MOs and Secretariat	Flexible format: My Academy	E-courses (5)	Cancellation of E-courses (5)
ELF Secretariat	All MOs	Administrative MO Training	Workshop (1) Online workshop (1)	Additional activity
ELF Secretariat	All MOs	A New European Security Architecture	Publication (1)	Additional activity

II. List of publications for 2022

Lead organisation	Title	Publication Type	Authors/Editors	Year
Secretariat	Future Europe Journal - Issue I - Conference on the Future of Europe (CoFoE)	Journal	Authors: Johannes Greubel, Thibaut Le Forsonney, Jean F. Crombois, Kostas Mavraganis, Maia Larose Saldana, Laia Comerma i Calatayud, Emma Schubart, Gerard Pogorel, Antonios Nestoras, Francesco Cappelletti, Maria Alesina, Vincent Delhomme	2022
Secretariat	Enhancing the Commission's AI Act Proposal	Policy Paper	Author: Benjamin Jan	2022
Secretariat	Flexible Transnational Electoral Constituencies	Policy Paper	Authors: Francesco Grillo, PhD and Raffaella Nanetti	2022
Secretariat	Why Europe Should Stand Up for Taiwan	Policy Paper	Author: Werner Somers	2022
Secretariat	For a free cannabis market in France: Fight the black market, protect consumers.	Report	Authors: Kevin Brookes and Édouard Hesse	2022
Secretariat	A new vision for the Protection of Animals during Transport	Renew Europe position paper	Renew Europe Secretariat	2022
Secretariat	Recommendations for a safer internet for children in the EU	Renew Europe position paper	Renew Europe Secretariat	2022
Secretariat	Small and medium-sized enterprises, our commitment to Europe's SMEs	Renew Europe position paper	Renew Europe Secretariat	2022
Secretariat	A new strategy for relations with Russia	Renew Europe position paper	Renew Europe Secretariat	2022
Secretariat	ELF study: Techno-Politics Series 1: Decoding EU Digital Strategic Autonomy: Sectors, Issues, and Partners	Book	Editors: G. Pogorel, F. Cappelletti, A. Nestoras Authors: Bucher, Engels, Hamilton, Bohlin, Timmers, Forge, Preta, Ergas, Kamasa, Bounie, Pons, Yen, Yuguchi	2022
Secretariat	ELF study: Techno-Politics Series 2: Europe's Future Connected: Policies and Challenges for 5G and 6G Networks	Book	Editors: E. Bohlin, F. Cappelletti Authors: Liu, Cave, M-Blue, Whalley, Ahokangas, Forge, Kim, Lemstra, Bauer, Rossi, Sirnuan, Lehr	2022
Secretariat	The Promise of Magnetic Fusion for a Sustainable Future	Policy Paper	Author: Francesco Cappelletti	2022
Secretariat	Liberal Read No 10: Hayek's Analysis of Totalitarianism	Book review	Adam Mazik	2022
Secretariat	Liberal Read No 11: Does the state have the right to coerce?	Book review	Adam Mazik	2022
Secretariat	Liberal Read No 12: What Made Humanity's success?	Book review	Adam Mazik	2022
Secretariat	Liberal Read No 13: Camus' Ethic of Political Moderation	Book review	Luke Hallam	2022
Secretariat	Liberal Read No 14: Defending Truth in the Twenty-First Century	Book review	Luke Hallam	2022
Secretariat	Liberal Read No 15: The Age of Imitation: An Explanation of Today's Political Phenomena	Book review	Mara Pepine	2022
Secretariat	Liberal Read No 16: John Milton against the Paternalism of the Seventeenth Century	Book review	Mara Pepine	2022
Secretariat	Liberal Read No 17: Empathy as a Pillar of Liberalism	Book review	Patrick Van Schie	2022
Secretariat	Batteries Charging the Future: The New Cycle for Energy Storage, and the Global Arms Race for it	Policy Paper	Author: Francesco Cappelletti	2022
Secretariat	Russian Nuclear Threats: A security conundrum and the EU's response	Policy Paper	Author: Wannes Verstraete	2022

			Authors: Juan E. Castañeda, Alberto Mingardi, Pedro Schwartz, Forrest Capie, Geoffrey Wood, Alberto Ruiz-Ojeda, John Greenwood, Tim Congdon, Francisco Cabrillo, Rocio Albert, Aneta Hryckiewicz, Natalia Kryg, Dimitrios P. Tsomocos, Rosa M. Lastra	
Secretariat	Future Europe Journal - Issue II - Inflation Rising	Journal		2022
Secretariat	The potential of harm reduction: a novel EU strategy on tobacco regulation	Policy Paper	Author: Frank-Ulrich Fricke	2022
Secretariat	Position Paper 9: Countering disinformation	Renew Europe position paper	Renew Europe Secretariat	2022
Secretariat	Position Paper 10: Blueprint for an EU-China Strategy	Renew Europe position paper	Renew Europe Secretariat	2022
Secretariat	Position Paper 11: Europe's industrial future	Renew Europe position paper	Renew Europe Secretariat	2022
Secretariat	Position Paper 12: Renew Action Plan on Food Security and Response to the Ukrainian Crisis	Renew Europe position paper	Renew Europe Secretariat	2022
Secretariat	Military Aggression against Ukraine: Russia's Rhetoric and the International Legal Framework	Policy Paper	Majed Dib	2022
			Editors: L. Martino, N. Gamal Authors: Mazuries, AlBooshi, Lazari, Castiglioni, Ciappelli, Martin, abansky, Paganini, Papkonstantinou, Di Corinto, Lisi	
Secretariat	ELF study: Techno-Politics Series 3: European Cybersecurity in Context A Policy-Oriented Comparative Analysis	Book		2022
Secretariat	One Year After the Fall: Assessing the Consequences of the Taliban Takeover in Afghanistan	Policy Paper	Author: Asia Vellente	2022
Secretariat	EU Sanctions and Russian Gas Deliveries	Policy Paper	Author: Delvid Mustafa	2022
Secretariat	ELF study: Techno-Politics Series 4: Smart Parliaments: Data-Driven Democracy	Book	Authors: Fotios Fitilis and George Mikros	2022
Secretariat	Staged Integration for Future EU Enlargement	Policy Paper	Author: Maria Alesina	2022
Secretariat	Georgia's European perspective	Policy Paper	Author: Ana Andguladze	2022
Secretariat	The impact of surging inflation: The future of debt, money, and banking in the EU	Policy Paper	Author: Kristijan Kotarski PhD	2022
			Editors: Gian Marco Bovenzi and Olga Labendowicz Authors: Kristijan Kotarski, Philip Wetzel, Ted Urho, Dániel Mikecz, Karolina Mickutė, Ernestas Einoris, Milosz Hodun, Ricardo Silvestre, Martin Vlachynsky	
Secretariat	NextGenerationEU: Taking Stock	Book		2022
Secretariat	The 'Brussels Effect' Digitalisation and the Future of Transatlantic Relations	Policy Paper	Author: Antonios Nestoras	2022
Secretariat	"Digitising Europe": The new Digital Service Act and the protection of freedom and rights in the digital public square	Blogpost	Author: Ricardo Silvestre	2022
Secretariat	"Digitising Europe": Should platforms contribute to funding network investment?	Blogpost	Author: Gerard Pogorel	2022
Secretariat	Road(s) to Zero-Net: Why automotive suppliers support a technology open road towards Net Zero Mobility, by Sigrid de Vries	Blogpost	Sigrid de Vries	2022
Secretariat	Road(s) to Zero-Net: What Fit for 55 is missing and how it can correct course, by Jori Ringman	Blogpost	Jori Ringman	2022
Secretariat	Road(s) to Zero-Net: Realising the EU's 2050 sustainability and industrial leadership objectives with aluminium, by Paul Voss	Blogpost	Paul Voss	2022
Secretariat	Road(s) to Zero-Net: Sustainable bioenergy for a truly competitive and stable European energy system, by Maija Lepistö	Blogpost	Maija Lepistö	2022
Secretariat	Road(s) to Zero-Net: Short-term decarbonisation solutions for aviation risk to hinder EU climate targets, by Leonidas Kanonis	Blogpost	Leonidas Kanonis	2022
Secretariat	Road(s) to Zero-Net: The future of energy independence for a Net-Zero EU and building a new world order, by Ricardo Silvestre	Blogpost	Ricardo Silvestre	2022
Secretariat	Science not Fiction: We can harness artificial intelligence to better protect biodiversity, by Elias Rosell	Blogpost	Elias Rosell	2022
Secretariat	Science not Fiction: Fusion energy – 30 years from a breakthrough?, by Elias Rosell	Blogpost	Elias Rosell	2022
Secretariat	Science not Fiction: Turning CO2 into a resource by Elias Rosell	Blogpost	Elias Rosell	2022
Secretariat	Science not Fiction: Why Europe needs to open many more mines by Elias Rosell	Blogpost	Elias Rosell	2022
Secretariat	Science not Fiction: From concerts to political campaigning – how can the metaverse transform society?	Blogpost	Elias Rosell	2022
TeldersStichting	A Free Market for All	Book	Authors: Roelof Salomons, Maartje Schulz and Ruben Oude Engberink	2022
			Editors: Gian Marco Bovenzi, Francesco Cappelletti; Authors: Patrizia Feletig, Sofia Santos, Šárka Shoup, Ryan Jacobsen, Andrea Sbandati, Iskra Mihaylova, Giulio Bettanin, Marco E. Ricotti, Gianni Bessi	
Fondazione Luigi Einaudi	Business Future under EU Green Taxonomy	Book	Author: Teresa Reiter & Dieter Feierabend	2022
NEOS Lab	It's not a data breach, it's a surprise backup	Book	Author: Constantinos Saravakos	2022
KEFIM	Is populism still a threat for liberal democracy?	Policy Paper		2022
			Editors: Anes Hodžić; Authors: Amina Tirić, Samira Trešnje, Nudžejma Karajić, Luka Nikolić, Aleksandra Božić, David Jergić, Duran Duran, Luka Dedić	
BDF	Civic Platform for Young Liberal Activists (CPLA) 3 - The Voice of The Youth Vol. 3	Discussion Paper		2022

BDF	We are Europe IV: Liberal Voices from the EU Neighbourhood	Research Paper	Editors: Jasmina Mršo and Emil Kirjas; Authors: Anes Hodžić, Ahmed Kosovac, Nikola Tamburković, Nevena Lujinović, Mariam Usenashvili, Dejancho Cvetanovski, Luka Nikolić, Gor Badalyan, Monika Zajkova,	2022
LYMEC	Liberal solutions for a Digital Europe	Booklet	Authors: Ari Habeshian, Valerija Kozikaitė, Andrei Taga, Toine Schouteten, Maciej Witek, Kyra van Rossum, Andrei Dan Olaru, Livia Ilse Maria Schorno, Makar Navitski, Brit Maria Villand, Nima Hairy, Felix Barenthien, Akim Kibonovskyi	2022
IPPS	The Rise of Far-Right Violence in Europe	Policy Paper	Authors: Karolína Adamcová, Russell Burrell	2022
Friedrich Naumann Foundation	European Cities Network on Migration: Getting Skills Synchronised	Book	Editors: Prof. M. Murat Erdogan Authors: Constantinos Saravakos, Ciler Firtina, Juan Pina, Prof. M. Murat Erdogan	2022
Zavod14	Tax Competitiveness in the EU: A comparison between "New" and "Old" Member States	Book	Editors: Dr. Aleksander Aristovnik, Dr. Dejan Ravšelj, Dr. Nina Tomažević, Authors: Séverine Menguy, Isabella Cugusi, Aleksandar Kešeljević, Rok Spruk, Konrad Sobański, Dejan Ravšelj, Sabina Hodžić, Fabio Ashtar Talarico, Kristina Misheva	2022
Zavod14	Tax Competitiveness in the EU: A comparison between "New" and "Old" Member States	Policy Brief	Authors: Aleksander Aristovnik, Dejan Ravšelj, Nina Tomažević	2022
Zavod14	The road to a smart and sustainable European Union	Book	Editors: Dr. Aleksander Aristovnik, Dr. Dejan Ravšelj, Dr. Nina Tomažević, Authors: Rok Spruk, Aleksandar Kešeljević, Nikos Chatzistamoulou, Konstantinos Kounetas, Julia Jänisch, Beatriz Pérez de las Heras, Kleoniki Pouikli, Ariti Tsoukala, Eva Murko, Dejan Ravšelj, Melania-Gabriela Ciot	2022
Zavod14	The road to a smart and sustainable European Union	Policy Brief	Authors: Aleksander Aristovnik, Dejan Ravšelj, Nina Tomažević	2022
Republikon	Eurocepticism in the time of war: the cases of Hungary and Poland reconsidered	Book	Editors: Dániel Mikecz, Authors: Renata Gravina, Daria Hejwosz-Gromkowska, Tirso Virgos and Sergio Marin	2022
NEOSLab	How Europe is kicking the debt habit	Book	Authors: Lukas Sustala, Günther Oswald	2022
Centro Einaudi, Friedrich Naumann Foundation	The ease of doing business in EU's startups	Research Paper	Authors: Marina Zanatta, Nicole Larotonda	2022
Fundacja Projekt: Polska	Lonely Europeans	Book	Editor: Milosz Hodun, Authors: Abir Al-Sahlani, Milosz Hodun, Joost Röselaers, Beatrice Magni, Michał Sawicki, Michał Tęcza, Felicita Medved, Ada Florentyna Pawlak, Luca Volpe, Julian Kull	2022

	End Date	Name of project: Name of event/publication	Component type	City (Country)	Language	Lead org
JANUARY						
13	13	The Digital Services Act: Transparency vs Privacy (Twitter Space)	Debate	Online	EN	Secretariat
14		The "Brussels Effects" in Digitalisation and the Future of Transatlantic Relations, by Antonios Nestoras	Policy Paper	N/A	EN	Secretariat
20		A Europe of Values, by Laurent Pech, Nikolay Staykov, Núria González Campañá, Pola Cebulak	Policy Paper	N/A	EN	Secretariat
22	22	European Fair Trial Monitor (EFTM)	Seminar	Brussels (BE)	EN	FNF Belarus
27		"Digitising Europe" : The new Digital Service Act and the protection of freedom and rights in the digital public square, by Ricardo Silvestre	Blogpost	N/A	EN	Secretariat
FEBRUARY						
2	4	MO Training	Workshop	Brussels	EN	Secretariat
10		For a free cannabis market in France: Fight the black market, protect consumers, by Kevin Brookes and Édouard Hesse	Report	N/A	EN	Secretariat
11		Enhancing the Commission's AI Act Proposal, by Benjamin Jan	Policy Paper	N/A	EN	Secretariat
10	10	Webinar: Is the EU ready for the data economy? with GEI	Webinar	Online	EN	Secretariat
14	16	MO Training online	Webinar	Online	EN	Secretariat
16		February Board Meeting	Board Meeting	Brussels (BE)	EN	Secretariat
21		Thoughtbites with MEP Sandro Gozi - Why does Europe need a data economy and governance?	Video	Online	EN	Secretariat
22		"Digitising Europe" : Should platforms contribute to funding network investment?	Blogpost	N/A	EN	Secretariat
24	24	On the Agenda: How can tech revolutionise agriculture?	Webinar	Online	EN	Secretariat
25		Liberal Europe Podcast with Leszek Jazdzewski	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
26		Liberal Europe Podcast with Olha Konevych on War in Ukraine	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
27		Future Europe Journal - Issue I - Conference on the Future of Europe (CoFoE)	Journal	Online	EN	Secretariat
28		Flexible Transnational Electoral Constituencies	Policy Paper	Online	EN	Secretariat
28		Enhancing the Commission's AI Act Proposal	Policy Paper	Online	EN	Secretariat
28	28	LGBTI Freedom zones	Ralf Dahrendorf Roundtable	Brussels (BE)	EN	Projekt: Polska; MLS; Secretariat
MARCH						
3		Liberal Europe Podcast with Paul Frigyes on War in Ukraine	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
5		Why Europe should stand up for Taiwan: A Question of International Law, Interests, and Values, by Werner Somers	Policy Paper	N/A	EN	Secretariat
5		For a free cannabis market in France: Fight the black market, protect consumers.	Report	Online	EN	Secretariat
11	13	Young Changemakers Academy 2022	Seminar	Bologna (IT)	EN	LYMEC
11		Liberal Europe Podcast with Joshua Cherniss on Liberalism in Dark	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
17		Liberal Europe Podcast with Alicja Bachulska on China and war in Ukraine	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
23		March Board Meeting	Board Meeting	Online	EN	Secretariat
24		Flexible Transnational Electoral Constituencies : a proposal to europeanise EU elections, by Francesco Grillo and Raffaella Nanetti	Policy Paper	N/A	EN	Secretariat
25	27	European Trainers Academy Year 3 : Training of Trainers – Moderators Masterclass (Intermediate Level)	Workshop	Lisbon (PT)	EN	IEC, IDI, VVD
25		Liberal Europe Podcast with Szabolcs Sober on Hungarian Elections	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
28		Rainbow Platform, e-course kick-off	E-learning course	Online	EN	Stichting IDI, CPIF, Projekt:Polska
29	29	Twitter Space: The EU response in face of the Russian war in Ukraine	Debate	Online	EN	Secretariat
APRIL						
1		Liberal Europe Podcast with Peter Kreko on Hungarian Elections	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
1		Renew Europe Position Paper 5: A new strategy for relations with Russia	Position paper	N/A	EN	Secretariat
1		Renew Europe Position Paper 6: Small and medium-sized enterprises, our commitment to Europe's SMEs	Position paper	N/A	EN	Secretariat
1		Renew Europe Position Paper 8: A new vision for the Protection of Animals during Transport	Position paper	N/A	EN	Secretariat
1		Renew Europe Position Paper 7: Recommendations for a safer internet for children in the EU	Position paper	N/A	EN	Secretariat
7	7	OTA EU-China	Webinar	Online	EN	Secretariat
8	10	Young Changemakers Academy 2022	Seminar	Athens (GR)	EN	LYMEC
8		Liberal Europe Podcast with Vera Demary on Data Economy and data spaces	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
13	13	Future of Debt, Money, and Banking	Roundtable	Hybrid (Brussels/Online)	EN	Secretariat
15		Liberal Europe Podcast with Paul Gradwohl on French Presidential Election in the International Context	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
20	20	Idea Accelerator	Conference	Brussels	EN	Secretariat
22		Liberal Europe Podcast with Yuri Guaiana on LGBTI Freedom Zones	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
23	23	LibertyCon Europe Panel 1	Panel Discussion	Prague (CZ)	EN	Secretariat
24	24	LibertyCon Europe Panel 2	Panel Discussion	Prague (CZ)	EN	Secretariat
25		Road(s) to Zero-Net: Why automotive suppliers support a technology open road towards Net Zero Mobility, by Sigrid de Vries	Blogpost	N/A	EN	Secretariat
26	26	Sofia Western Balkans Summit: a strategic look into the Future	Conference	Sofia (BG)	EN	LIF
26	26	New EU Perspective for WB and EEP countries in the light of the Russian aggression	Thinking Aloud	Sofia (BG)	EN	BDF

27		ELF Liberal Awards: Jury selection meeting	Jury selection meeting	Online	EN	Secretariat
28	29	General Assembly	GA	Warsaw (PL)	EN	Secretariat
29		Liberal Europe Podcast with Maciej Kuziemski on Twitter, Elon Musk, liberal democracy and the future of social media	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
29		April Board Meeting	Board Meeting	Warsaw (PL) and Online	EN	Secretariat
MAY						
3	5	Organising Freedom: Strategic Leadership in Liberal Organisations	Conference	Stockholm (SE)	EN	CPIF, Stichting IDI
3		EU Cybersecurity as a common critical infrastructure: assessment of best practices and implementations	Publication	Online	EN	Secretariat
3	5	Organising Freedom: Strategic Leadership in Liberal Organisations	Seminar merged with conference	Stockholm (SE)	EN	CPIF, Stichting IDI
4		Road(s) to Zero-Net: What Fit for 55 is missing and how it can correct course, by Jori Ringman	Blogpost	N/A	EN	Secretariat
6		Liberal Europe Podcast with Stephanie D'Hose on The Rainbow Community (in practice)	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
9		Thoughtbites with MEP Katalin Cseh	Video	Online	EN	Secretariat
9		Thoughtbites with MEP Ramona Strugariu	Video	Online	EN	Secretariat
9		Thoughtbites with MEP Ondrej Kovarik	Video	Online	EN	Secretariat
9	10	Tell Me Your Story	Workshop	Warsaw (PL)	EN	Projekt:Polska, VVD
9	10	European Cities Network on Migration: Getting Skills Synchronised	Workshop	Turkey	EN	FNF Istanbul
9		Road(s) to Zero-Net:Realising the EU's 2050 sustainability and industrial leadership objectives with aluminium, by Paul Voss	Blogpost	N/A	EN	Secretariat
10		European Cities Network on Migration: Getting Skills Synchronised	Workshop	Greece	EN	FNF Istanbul
13		Liberal Europe Podcast with Gabor Halmai on Poland and Hungary versus the rule of law and EU funds	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
13	15	Rainbow Platform	Workshop	Stockholm (SW)	EN	Stichting IDI, CPIF, Projekt:Polska
18		May Board Meeting	Board Meeting	Online	EN	Secretariat
19		Liberal Europe Podcast with Antonios Nestoras from ELF Policy And Research Unit on EU Enlargement	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
23	23	It's not a data breach, it's a surprise backup - fostering cybersecurity	Workshop	Online	EN	NEOS Lab
26	28	Liberal Communicators Network (LCN): Non-Profit Academy	Workshop series	Online	EN	FNF SEE
26		Road(s) to Zero-Net:Sustainable bioenergy for a truly competitive and stable European energy system, by Maija Lepistö	Blogpost	N/A	EN	Secretariat
26		Siena Conference	Conference	Siena (IT)	EN	Secretariat
26		Liberal Europe Podcast with Giulio Ercolessi on Catholic Church, Italy, and the war in Ukraine	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
26		Promotional videos for Liberal Awards, 2021 winners (ELF Youtube)	Video	Online	EN	Secretariat
31		The Liberal Future of the Free Market	Book translation	N/A	Dutch to E	Teldersstichting
31		OTA Can clean technologies make the EU energy independent?	Webinar	Online	EN	Secretariat
JUNE						
1	30	Young Changemakers Academy 2022	E-learning course	Online	EN	LYMEC
3	3	ELF Liberal Awards	Ceremony	Dublin (IR)	EN	Secretariat
3		Liberal Europe Podcast with Gerard Pogorel & Antonios Nestoras on EU Digital Strategic Autonomy	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
4	4	ALDE Congress Staged Integration	Panel Discussion	Dublin (IR)	EN	Secretariat
6	8	Reframing democracy-making through digital tools	Workshop	Warsaw (PL)	EN	FNF Sofia, Projekt:Polska
9		Science not Fiction: We can harness artificial intelligence to better protect biodiversity, by Elias Rosell	Blogpost	Online	EN	Secretariat
9		Liberal Europe Podcast with Alberto Alemano on Business in light of the war in Ukraine, Davos, and lobbying	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
9		RDR: The nuclear future of sustainable energy	Roundtable	Sofia (BG)	EN/BG	LIPA
10	12	EU Mentorship	Seminar	Neum (BH)	EN	BDF
10	12	Liberal Communicators Network - Youth Edition 2022	Seminar	Helsinki (FI)	EN	LYMEC
13	14	Organising Freedom: Strategic Leadership in Liberal Organisations	Workshop	Reykjavík (IS)	EN	CPIF, Stichting IDI
15		European Cities Network on Migration: Getting Skills Synchronised	Workshop	Online	EN	FNF Istanbul
16	16	The revival of Euroscepticism in the Visegrad countries	Conference	Budapest (HU)	EN	Republikon
17		Liberal Europe Podcast with Dan-Aria Sucuri on Liberal youth and the work done by LYMEC	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
17	17	The Liberal Future of the Free Market	Book Launch	Brussels (BE)	EN	Teldersstichting
20		Road(s) to Zero-Net:Short-term decarbonisation solutions for aviation risk to hinder EU climate targets, by Leonidas Kanonis	Blogpost	N/A	EN	Secretariat
21	21	EU-China-USA- three bloc systemic conflict: Digital policies as trade barriers?	Public Discussion	Brussels (BE)	EN	German Economic Institut
23	23	Business future under the EU's Green Taxonomy	Conference	Rome (IT)	EN	Fondazione Luigi Einaudi
24		Liberal Europe Podcast with Niccolo Milanese on French parliamentary election	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
24		Business future under the EU's Green Taxonomy	Book	N/A	EN	Fondazione Luigi Einaudi
24	26	European Trainers Academy Year 3 : Training of Trainers – ToT Classic (Novice Level)	Workshop	Stockholm (SW)	EN	IEC, IDI, VVD

28		ELF study: Techno-Politics Series 2: Europe's Future Connected: Policies and Challenges for 5G and 6G Networks	Book	N/A	EN	Secretariat
28		ELF study: Techno-Politics Series 1: Decoding EU Digital Strategic Autonomy: Sectors, Issues, and Partners	Book	N/A	EN	Secretariat
28	30	Civic Platform for Young Liberal Activists (CPLA) 3	Seminar	Sarajevo (BIH)	EN	BDF
29	29	ELF Studio Europe	Seminar	Online	EN	HvSS/VVD Int
29		June Board Meeting	Board Meeting	Online	EN	Secretariat
29	29	OTA How can the EU Tackle deepfakes	Webinar	Online	EN	Secretariat
30		Liberal Read No 10: Hayek's Analysis of Totalitarianism by Adam Mazik	Book review	Online	EN	Secretariat
30		Liberal Read No 11: Does the state have the right to coerce? by Adam Mazik	Book review	Online	EN	Secretariat
30		Liberal Read No 12: What Made Humanity's success? by Adam Mazik	Book review	Online	EN	Secretariat
30		Liberal Read No 13: Camus' Ethic of Political Moderation by Luke Hallam	Book review	Online	EN	Secretariat
30		Liberal Read No 14: Defending Truth in the Twenty-First Century by Luke Hallam	Book review	Online	EN	Secretariat
30		Liberal Read No 15: The Age of Imitation: An Explanation of Today's Political Phenomena by Mara Pepine	Book review	Online	EN	Secretariat
30		Liberal Read No 16: John Milton against the Paternalism of the Seventeenth Century by Mara Pepine	Book review	Online	EN	Secretariat
30		Liberal Read No 17: Empathy as a Pillar of Liberalism by Patrick Van Schie	Book review	Online	EN	Secretariat
JULY						
30-Jun	01-Jul	Strategic Autonomy panel at Liberal International Congress	Seminar	Sofia (BG)	EN	Secretariat
1		Liberal Europe Podcast with Mats Löfström on Finland and NATO	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
1	3	Scientificallly Illiterate no more	Seminar	Zagreb (CRO)	EN	LYMEC
4		The promise of Magnetic Fusion for a sustainable future by F. Cappelletti	Policy paper	Online	EN	ELF
5		Building Transatlantic Bridges: The changed security landscape in Europe and its implications for the transatlantic relations with Rachel Ellehuus	Podcast	Online	EN	SBF
7		Road(s) to Zero-Net: The future of energy independence for a Net-Zero EU and building a new world order By Ricardo Silvestre				
8		Liberal Europe Podcast with Gerald Knaus on what happened to EU enlargement	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
12		Handover to the Council: What results for France and what future for French European policy-making?	Webinar	Online/Brussels	EN	Secretariat
12		Batteries Charging the Future: The New Cycle for Energy Storage, and the Global Arms Race for it by F. Cappelletti	Policy paper	Online	EN	Secretariat
12		Science, not fiction: Fusion energy – 30 years from a breakthrough? by Elias Rosell	Blogpost	Online	EN	Secretariat
15		Liberal Europe Podcast with MEP Urmas Paet on EU Enlargement	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
15		Russian nuclear threat: A Security Conundrum and the EU's Response by Wannes Verstraete	Policy paper	Online	EN	Secretariat
17	19	Tell Me Your Story	Workshop	Berlin (DE)	EN	VVD, Projekt:Polska
18		Future Europe Journal - Issue II - Inflation Rising	Journal	Online	EN	Secretariat
19		Russian Nuclear Threats: A security conundrum and the EU's response	Policy paper	Online	EN	Secretariat
19	22	European Cities Network on Migration: Getting Skills Synchronised	Workshop	Barcelona (ES)	EN	FNF Istanbul
19		EU Mentorship with with Maria Alesina, George Melashvili and Emil Kirjas/ Stories from the Balkans/ Developments in Ukraine & EU integration	Podcast	Online	EN	BDF
20		The potential of Harm reduction: a novel EU strategy on tobacco regulation by Frank-Ulrich Fricke	Policy paper	Online	EN	Secretariat
22		Liberal Europe Podcast with Dimitar Bechev on EU Enlargement and the Balkans	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
28		Liberal Europe Podcast with Maartje Schulz on Free Market for All	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
30		Renew Europe Position Paper 10: Blueprint for an EU-China strategy	Publication	Online	EN	Secretariat
30		Renew Europe Position Paper 12: Renew Action Plan on Food Security and Response to the Ukrainian Crisis	Publication	Online	EN	Secretariat
30		Renew Europe Position Paper 11: Europe's industrial future Our Vision for Innovation-Driven Industry Fit for the Green and Digital Age	Publication	Online	EN	Secretariat
30		Renew Europe Position Paper 9: Countering disinformation	Publication	Online	EN	Secretariat
AUGUST						
3		Rainbow Platform	Content planning and evaluation meeting	The Hague (NL)	EN	Stichting IDI, CPIF, Projekt:Polska
5		Liberal Europe Podcast with Wojciech Sadurski on Short introduction to populisms	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
12		Liberal Europe Podcast with Juan Castañeda and Pedro Schwartz on A More Political Euro?	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
13		Military Aggression against Ukraine: Russia's Rhetoric and the International Legal Framework BY Majed Dib	Publication	Online	EN	Secretariat
17	19	Rainbow Platform	Workshop	Krakow (PL)	EN	Stichting IDI, CPIF, Projekt:Polska
19		Liberal Europe Podcast with Luuk van Middelaar on EU response to COVID-19 crisis	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
19		ELF study: Techno-Politics Series 3: European Cybersecurity in Context A Policy-Oriented Comparative Analysis	Publication	Online	EN	Secretariat
25		Liberal Europe Podcast with Gerard Pogorel and Augusto Preta on Digital content and European culture	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
26	28	ELF Studio Europe	Seminar	Bucharest (RO)	EN	HvSS/VVD Int
SEPTEMBER						
1	1	The revival of Euroscepticism in the Visegrad countries	Workshop	Budapest (HU)	EN	Republikon
1		The EU-Mercosur Agreement #1 - Protectionism – Does it show its face?	Webinar	Online	EN	PAF
1	2	September Board Meeting and Project Selection Process	Board Meeting	Brussels	EN	Secretariat

1		ELF study: Techno-Politics Series 4: Smart Parliaments: Data-Driven Democracy	Publication	N/A	EN	Secretariat
2		Liberal Europe Podcast on EU foreign policy and the future of EU enlargement with Stefan Lehne	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
4		EU Mentorship with with Nevena Lujinović & Luka Nikolić / Stories from the Balkans/ about the situation in Montenegro & Serbia	Podcast	Online	EN	BDF
9		Liberal Europe Podcast on The Future of EU-UK Relations and the of Republic of Ireland with MEP Barry Andrews	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
9	11	European Trainers Academy Year 3 : Training of Trainers – Improvisation Masterclass (Advanced Level)	Workshop	Bucharest (RO)	EN	IEC, IDI, VVD
12	13	Organising Freedom: Strategic Leadership in Liberal Organisations	Workshop	Barcelona (ES)	EN	CPIF, Stichting IDI
15		Media Freedom - M100 Sanssouci Colloquium 2022	Conference	Potsdam	EN	Secretariat
15		Liberal Europe Podcast on Italian general election with with Fabrizio Tassinari	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
22	22	Liberal Europe Podcast on The Future of Northern Ireland with with Jane Morrice and Suzana Carp	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
22		Alliance of Her – Advancing Gender Equality Together	Public Discussion	New York (US)	EN	FNF Postdam
22		Young Changemakers Academy 2022	Networking Event	Online	EN	LYMEC
23	25	Young Leaders Meeting 2022	Round Table	Copenhagen (DK)	EN	LYMEC
24	1	Building Transatlantic Bridges	Seminar	Dallas (US)	EN	SBF
24	1	Building Transatlantic Bridges	Seminar	San Francisco (US)	EN	SBF
28	30	EU Mentorship	Conference	Brussels (BE)	EN	BDF
28	30	General Assembly	General Assembly	Brussels (BE)	EN	Secretariat
28		RDR: The Great Inflation Event	Roundtable	Brussels (BE)	EN	Secretariat
29	29	Working Group: Staged Integration	Workshop	Brussels (BE)	EN	Secretariat
29	29	Working Group: Trade	Workshop	Brussels (BE)	EN	Secretariat
30		One Year After the Fall: Assessing the Consequences of the Taliban Takeover in Afghanistan by Asia Vellante	Policy Paper	Online	EN	Secretariat
30		EU Sanctions and Russian Gas Deliveries by Deivid Mustafa	Policy Paper	Online	EN	Secretariat
OCTOBER						
4		The EU-Mercosur Agreement #2 How can cooperation strengthen food security?	Webinar	Online	EN	PAF
4		Liberal Europe Podcast on Global implications of the Russian invasion of Ukraine with with Brendan Simms	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
6	7	Business future under the EU's Green Taxonomy	Conference	Lisbon (PT)	EN	Fondazione Luigi Einaudi
7		Liberal Europe Podcast on Trade and promotion of Human Rights with Svenja Hahn	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
7	9	Young Changemakers Academy 2022	Seminar	Brussels (BE)	EN	LYMEC
7	9	ELF Studio Europe	Seminar	Athens (EE)	EN	HvSS/VVD Int
8	8	RDR Local democracy in Central Europe	RDR	Budapest (HU)	EN	IBM
10		Liberal Europe Podcast on How to defend liberalism with Timothy Garton Ash	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
10	10	Preventing and fighting CSAM online (closed door stakeholder consultation)	Conference	Brussels (BE)	EN	Secretariat
11	13	An EU Toolbox to Deal with the Climate Change-Migration-Security Nexus	Workshop	Amman (Jordan)	EN	FNF Brussels
14	14	EU Integration in Kosovo: liberal values and future prospects	Panel Discussion	Prishtina (XK)	EN	Secretariat
14	16	ELF HUB at Freedom Games 2022	Conference	Lodz (PL) and Online	EN/PL	Fundacja Liberte
14	14	Thinking Aloud at Freedom Games 2022	Thinking Aloud	Lodz (PL)	EN/PL	Fundacja Liberte
14	14	Multiple challenges for transatlantic partnerships	Round Table	Prague (CZ)	EN	IPPS
14	14	Multiple challenges for transatlantic partnerships	Conference	Prague (CZ)	EN	IPPS
21		Liberal Europe Podcast on The Western Balkans accession process with with Adrián Vázquez Lázara	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
26		October Board Meeting	Board Meeting	Online	EN	Secretariat
27		Liberal Europe Podcast on Germany and the EU in light of war and energy crisis with Thomas Bagger	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
28	30	Liberal hack	Workshop	Vienna (AT)	EN	LYMEC
24		Liberal Communicators Network (LCN): Non-Profit Academy	Video	Online	EN	FNF SEE
30		The Rise of Far Right Violence in Europe	Flexi Paper	N/A	EN	IPPS
30		Liberal Communicators Network (LCN): Non-Profit Academy	Workshop series	Online	EN	FNF SEE
30		Science, not Fiction: What if we could use CO2 as a resource instead of just emitting it into the atmosphere? By Elias Rosell	Blogspot	Online	EN	Secretariat
30		Science, not Fiction	Video	Online	EN	Secretariat
NOVEMBER						
1		RDR - Liberalism is not dead!	RDR	Prague (CZ)	EN	IPPS
3	4	Liberal Communicators Network	Workshop	Brussels (BE)	EN	Secretariat
3	4	Tell Me Your Story	Workshop	Barcelona (ES)	EN	VVD, Projekt:Polska
4		Liberal Europe Podcast on EU and Ukraine recovery with Vlad Gheorghe	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
2		Thoughtbites with with Abir Al Sahlani	Video	Online	EN	Secretariat
8	8	The EU-Mercosur Agreement #3 Free trade as a tool to save the environment	Webinar	Online	EN	PAF
9	12	Rainbow Platform	Workshop	Budapest (HU)	EN	Stichting IDI, CPIF, Projekt:Polska
10	10	Future of Debt, Money and Banking & A Liberal Way to reduce the mountain of debt Book Launch	Conference	Vienna (AT)	EN	Secretariat

10		Liberal Europe Podcast on European and global implications of elections in Brazil with Cecilia Zahran and Vitor Tomaz	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
10	11	Black Sea Conference	Conference	Bucharest (RO)	EN	FNF Romania, Europe-Georgia Institute
11		Black Sea Conference	Discussion Paper	Online	EN	FNF Romania, Europe-Georgia Institute
11		RDR - The Energy War in Europe: Solutions & Future Prospects	RDR	Tallinn (EE)	EE/EN	Academy of Liberalism
13	17	European Cities Network on Migration: Getting Skills Synchronised	Public discussion	Keulen (DE) + Brussels (BE)	EN	FNF Istanbul
15		Thoughtbites with with with Adrian Vazquez Lazara	Video	Online	EN	Secretariat
15	15	Tax competitiveness in the EU: A comparison between “new” and “old” member states	Workshop	Online	EN	Zavod, Fondazione
17		Techno-politics Conference	Conference	Brussels	EN	Secretariat
17		November Extraordinary Board Meeting	Board Meeting	Online	EN	Secretariat
17	18	Lonely Europeans	Workshop	Warsaw (PL)	EN	Projekt Polska
18		Liberal Europe Podcast on The future of European Union elections with Francesco Grillo	Podcast	Lisbon (PT)	EN	MLS, Fundacja Liberte!
19	20	Working Group: Staged Integration	Workshop	Skopje	EN	Secretariat
21		An EU Toolbox to Deal with the Climate Change-Migration-Security Nexus	Discussion Paper	N/A	EN	FNF Brussels
21	21	Twitterspace: Voices of Change - Shining a light on Iran protests	Twitterspace	Online	EN	Secretariat
23	23	EU Mentorship	Panel discussion	Sarajevo (BiH)	EN	BDF
23	23	It's not a data breach, it's a surprise backup - fostering cybersecurity	Book Launch	Vienna (AT)	EN	NEOS Lab
23	23	It's not a data breach, it's a surprise backup - fostering cybersecurity	Book	N/A	EN	NEOS Lab
24	25	European Trainers Academy Year 3 : Training of Trainers – Specialty Course	Workshop	Brussels	EN	IEC, IDI, VVD
24	24	RDR: Next Generation EU: Taking Stock	RDR	Lisbon (PT)	EN	FLE and MLS
25		Liberal Europe Podcast on Untold stories: Women’s rights and a changing society in India with Geetika Mantri	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
25		EU mentorship Podcast #12 the role of youth organizations in the promotion of youth political participation, role of women in decision making processes and recent conflicts in Armenia with Monika Zajkova, and Gor Badalya	Podcast	Online	EN	BDF
25	26	New European liberalism	Workshop	Barcelona (SP)	EN	Secretariat
25	27	ELF Studio Europe	Seminar	Budapest (HU)	EN	HvSS/VVD Int
27	30	Civic Platform for Young Liberal Activists (CPLA 3)	Seminar	Brussels (BE)	EN	BDF
27	30	EU Mentorship	Workshop	Brussels (BE)	EN	BDF
28		RDR - Healing a Crooked Nation	Panel discussion	Brussels (BE)	EN	Secretariat
29		Organising Freedom: Strategic Leadership in Liberal Organisations	Infographic	Online	EN	CPiF, Stichting IDI
30		European Trainers Academy Year 3 : ELF Trainers Manual	Book	N/A	EN	IEC, IDI, VVD
30		Lonely Europeans	Book	N/A	EN	Projekt Polska
30		The ‘Brussels Effect’ Digitalisation and the Future of Transatlantic Relations	Policy Paper	Online	EN	Secretariat
30	30	The Road to a smart and Sustainable EU	Workshop	Brussels	EN	Zavod 14
30	30	The ease of doing business in Europe’s start up hubs	Conference	Online	EN	FNF Madrid
30	30	The ease of doing business in Europe’s start up hubs	Research Paper	N/A	EN	FNF Madrid
30	1	Western Balkans Summit in the European Parliament	Roundtable	Brussels	EN	Secretariat
30		Staged Integration for Future EU Enlargement by Maria Alesina	Policy Paper	Online	EN	Secretariat
30		Georgia’s European perspective	Policy Paper	Online	EN	Secretariat
30		Is populism still a threat for liberal democracy?	Flexi Paper	N/A	EN	KEFiM
30		EU Mentorship: We are Europe IV: Liberal Voices from the EU Neighbourhood	Research Paper	N/A	EN	BDF
30		Civic Platform for Young Liberal Activists (CPLA) 3 - The Voice of The Youth Vol. 3	Discussion Paper	N/A	EN	BDF
30		Alliance of Her – Advancing Gender Equality Together	Policy Paper	N/A	EN	FNF Postdam
30		Next Generation EU: Taking Stock	Publication	N/A	EN	Secretariat
30		European Cities Network on Migration: Getting Skills Synchronised	Policy Paper	N/A	EN	FNF Istanbul
30		Multiple challenges for transatlantic partnerships	Policy Paper	N/A	EN	IPPS
30		It's not a data breach, it's a surprise backup - fostering cybersecurity	Video	Online	EN	NEOS Lab
30		The revival of Euroscepticism in the Visegrad countries	Book	N/A	EN	Republiikon
30		Tax competitiveness in the EU: A comparison between “new” and “old” member states	Book	N/A	EN	Zavod, Fondazione
30		A Liberal Way to reduce the mountain of debt	Book	Online	EN	NEOS Lab
30		A Liberal Way to reduce the mountain of debt	Video	Online	EN	NEOS Lab
30		Lonely Europeans	Video	Online	EN	Projekt Polska
30		Future of Debt, Money and Banking	Video	Online	EN	Secretariat
30		Science, not Fiction: Critical Raw Materials (CRM) at the top of the EU’s political agenda By Elias Rosell	Blogpost	Online	EN	Secretariat
30		EU Mentorship Podcast #13 on future of European integration and citizen's trust in European Union Institutions, with: Martine Van Schoor and Milosz Hodun	Podcast	Online	EN	BDF
30		EU Mentorship Podcast #14 on youth in liberal political parties in the Western Balkan with Ahmed Kosovac, and Anes Hodžić	Podcast	Online	EN	BDF
30		EU Mentorship Podcast #15 on financial independency and promotion of entrepreneurship spirit among the young with Luka Dedić and Gor Badalyan	Podcast	Online	EN	BDF
30		The Road to a smart and Sustainable EU	Book	Online	EN	Zavod 14
DECEMBER						
1		The EU-Mercosur Agreement #4 Where is the EU / Mercosur FTA going and why does it matter?	Webinar	Online	EN	PAF

2	Liberal Europe Podcast on the Conference on the Future of Europe with Nicola Beer	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
5	6 RenewPac cooperation - Official panel and Fringe on SMEs	Roundtable	Marrakesh	EN	Secretariat
8	December Board Meeting	Board Meeting	Brussels	EN	Secretariat
8	Christmas Reception with stakeholders	Reception	Brussels	EN	Secretariat
9	Liberal Europe Podcast on Untold stories: Telling the story of the war in Ukraine with Denys Karlovskiy	Podcast	Lodz (PL)	EN	MLS, Fundacja Liberte!
10	10 Future of Debt, Money and Banking	Policy Paper	N/A	EN	Secretariat
10	Reframing democracy-making through digital tools	Policy Paper	N/A	EN	FNF Sofia, Projekt:Polska
15	IBM - Experts react - video series - Distortion of election systems	Video	N/A	EN	IBM
15	IBM - Experts react - video series - Fake news	Video	N/A	EN	IBM
15	IBM - Experts react - video series - Women in politics	Video	N/A	EN	IBM
15	IBM - Experts react - video series - LGBTQ+ narratives	Video	N/A	EN	IBM
15	ELF Papers: The Rise of Far-Right Violence in Europe	Publication	Online	EN	Secretariat
15	Science, not Fiction	Blogpost	Online	EN	Secretariat
	New European Security	Publication	N/A	EN	Secretariat
Non-realised/cancelled components					
	An EU Toolbox to Deal with the Climate Change-Migration-Security Nexus	Round Table	Online	EN	FNF Brussels
	Which Way To Go -Liberalism and Ideas ofFreedom. Yesterday, Todayand Tomorrow.	RDR	Prague (CZ)	EN	IPPS
	Future of Debt, Money, and Banking	Conference	Brussels	EN	Secretariat
	Free Market Roadshow: Brussels	Conference	Brussels (BE)	EN	Secretariat
	Building Transatlantic Bridges	Blogpost	Online	EN	SBF
	EU Mentorship	Seminar	Baku (AZ)/ Tbilisi (GE)	EN	BDF
	European Cities Network on Migration: Getting Skills Synchronised	Public Discussion	Barcelona (ES)	EN	FNF Istanbul
	European Fair Trial Monitor (EFTM)	Seminar	Vilnius (LT)	EN	FNF Belarus
	European Fair Trial Monitor (EFTM)	Blogpost	Online	EN	FNF Belarus
	An EU Toolbox to Deal with the Climate Change-Migration-Security Nexus	Video	Online	EN	FNF Brussels
	Tax competitiveness in the EU: A comparison between "new" and "old" member states	Workshop	Rome (IT)	EN	Zavod, Fondazione
	It's not a data breach, it's a surprise backup - fostering cybersecurity	Workshop	Finland	EN	NEOS Lab
	Building Transatlantic Bridges	Policy Paper	N/A	EN	SBF
	European Trainers Academy Year 3 : Training of Trainers –Online Specialty Course	Workshop	Online	EN	IEC, IDI, VVD
	Next Generation EU Taking Stock	Launch	Brussels (BE)	EN	Secretariat
	Reframing democracy-making through digital tools	Conference	Sofia (BG)	EN	FNF Sofia, Projekt:Polska
	European Fair Trial Monitor (EFTM)	Seminar	Berlin (DE)	EN	FNF Belarus
	Science, not Fiction	Webinar	Online	EN	Secretariat
	Building Transatlantic Bridges	Research Paper	N/A	EN	SBF
	RDR - Democracy and the Rule of Law,	RDR	London (UK)	EN	PAF
	Reframing democracy-making through digital tools	Video	Online	EN	FNF Sofia, Projekt:Polska
	Building Transatlantic Bridges	Seminar	Washington (US)	EN	SBF
	European Fair Trial Monitor (EFTM)	Video	Online	EN	FNF Belarus
	Lonely Europeans	Conference / Book Launch	Warsaw (PL)	EN	Projekt Polska
	Science, not Fiction	Webinar	Online	EN	Secretariat
	Science, not fiction	Video	Online	EN	Secretariat

Report on implementation of the work programme

Report on implementation of the work programme

A. Remarks on execution / changes compared to agreed work programme

ELF we used over 98% of our planned budget. + CARRYOVER FROM 2021

ELF managed to collect more resources than the necessary 5% required for the co-financing of the grant. The 2022 financial year has shown a profit of **9.488,99** EUR, which will be transferred to the legal reserve.

The carryover calculated for 2022, for a total amount of **115.500 EUR** EUR, was fully used in the 1st quarter of 2022 for the reserve list of projects.

The budget line A1: Shows an overrun of 9% due to annual indexation on the salary. We increased the number of FTE and experienced additional costs for maternity leave replacements and those related to the terminations of contracts.

The budget line A2: Shows a 22% increase due to the higher-than-estimated costs for depreciation, licences for the CRM, as well as IT services and other related licenses. Alongside these, there was also an increase in the charges fees which contributed to this increase as a consequence of high energy costs.

The budget line A3: Shows an increase of 2 % due to extra costs due to the process with a previous provider for CRM, a process with a previous employees, and extra-legal questions.

The budget line A4: Shows an increase of 21 % due to organising two receptions this year as there were not budgeted.

The budget line A5: Shows a decrease of 6% compared to the budget submitted. Some of the activities, seminars and trainings, including the congress, as well as all planned travels, were cancelled.

Due to the situation across the 2022 financial year, ELF updated the budget during the General Assembly in September 2022 to better reflect the actual costs.

1. Personnel

Remarks on execution / changes compared to agreed work programme

The budget line was overspent by 9%

A.1 Personnel Costs:

A.1.1 Salaries

Due to the annual indexation and decision to increase the number of staff within the secretariat, the initial estimated budget did not include the costs of covering the eventual number of full time employees and wage related during 2022. The budget was updated in September and approved by the General Assembly.

Furthermore, we had to pay for the termination indemnity to all those employees who decided to end their contracts. This was also a cost that was not budgeted for the year 2022.

A.1.5 Other personnel costs

There were other expenses on the other personnel costs, which were already included in the estimated budget, for the hospitalisation, life insurance and work accident insurance for a total amount of 95.861,28 EUR, while the actual costs reflect a total of 105.312,08 EUR due to the increasing of the FTE (difference of 9.450,80 EUR).

Due to the decision to increase the number of staff and also all the termination of contracts, all the other costs for the ELF staff increased.

Overview of personnel				Cost of personnel	
Position/function	Number of staff	Number in full-time equivalent	Change from previous year	Budget heading	Actual amount
Executive Director	1	1			
Membership Manager	1	0,2			
Assistant of executive director	1	1			
Head of Finance & HR	1	1			
Accountant	1	1			
Junior Finance officer	1	1			
Head of Project	1	1			
Project Coordinator	1	1			
Project Officer	1	1			
Project Officer	1	1			
Head of Communication	2	1			
Communication Officer	1	1			
Head of Policy & Research	1	0,9			
Research & Policy officer	1	1			
Junior research & policy officer	1	0,9			
Research Fellow	1	0,4			
Intern	7	5,7			
Total	24	20,1	0		
				1.1 Salaries	955.696,02
				1.5 Other personnel costs	105.312,08

Report on implementation of the work programme

Professional training					
Topic	Number of participants	Days	Place	Budget heading	Actual amount
POLITICAL STRATEGY TRAINING	6	1/04/2022	Radisson	1.3 Professional training	4.103,96
Development day	6	23/06/2022	COMET	1.3 Professional training	444,68

Staff missions and other activities connected to personnel					
Type of activity / objective	Number of staff involved	Date	Place	Budget heading	Actual amount
Many mission during 2022	16			1.4 Staff mission expenses	21.246,89
				1.4 Staff mission expenses	
				1.4 Staff mission expenses	
				1.4 Staff mission expenses	
				1.4 Staff mission expenses	
				1.4 Staff mission expenses	
				1.4 Staff mission expenses	
				TOTAL	21.246,89

2. Infrastructure and general operations

Remarks on execution / changes compared to agreed work programme

The budget line was overspent by 22% :

2.1. Rent, charges and maintenance costs:

Due to increasing energy costs, the charges in 2022 are higher compared to 2021.

2.2. Costs relating to the installation, operation and maintenance of equipment:

Costs on IT increased in 2022.

2.3 Depreciation of movable and immovable property

Depreciation costs aren't estimated enough.

2.7.7. Other infrastructure costs:

There was an increase in other infrastructure costs, given the need to have new accounting and financial tools, the licenses for the CRM software, IT services, and additional software licences for ELF staff.

Infrastructure and general operations					
Type of activity / objective / remark				Budget heading	Actual amount
				2.1 Rent, charges and maintenance costs	103.230,65
				2.2 Costs relating to the installation, operation and maintenance of equipment	14.598,35
				2.3 Depreciation of movable and immovable property	43.117,03
				2.4 Stationery and office supplies	7.931,92
				2.5 Postal and telecommunications charges	10.095,04
				2.6 Printing, translation and reproduction costs	252,04
				2.7 Other infrastructure costs	48.679,45
				TOTAL	227.904,48

3. Administrative expenditure

Remarks on execution / changes compared to agreed work programme

The budget line A3 shows an increase of 2%:

A.3.1 Documentation costs (newspapers, press agencies, databases):

These costs include our subscription to the Politico for 5 USERS and Economist Magazine

A.3.3 Legal costs:

Extra costs due to the process with a previous provider for CRM, a process with a previous employees, and extra-legal questions.

Administrative expenditure					
Type of activity / objective / remark				Budget heading	Actual amount
				3.1 Documentation costs (newspapers, press agencies, databases)	15.550,00
				3.2 Costs of studies and research	171.901,35
				3.3 Legal costs	11.400,85
				3.4 Accounting and audit costs	23.000,00
				3.5 Miscellaneous administrative costs	2.100,00
				TOTAL	223.952,20

Report on implementation of the work programme

4. Meetings and representation

Remarks on execution / changes compared to agreed work programme

The budget line A4 shows a overspending of 21%

4.1. Costs of meetings of the foundation:

The overspending on this budget line is due to organising two receptions this year as there were not budgeted for.

a) Statutory meetings

Remarks on execution / changes compared to agreed work programme

Statutory meetings were not executed as planned due to pandemic and the government lockdowns.

Meetings of the General Assembly:

As per the 2022 grant agreement, ELF had planned to hold two General Assemblies, and both were successfully held:

Spring 28-29 April 2022

Autumn 28-30 September 2022

Statutory meetings					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
General Assembly	62	28-29/04/2022	Warsaw	4.1 Costs of meetings of the political party	33.514,68
General Assembly	87	28-30/09/2022	Brussels	4.1 Costs of meetings of the political party	59.081,45
TOTAL					92.596,13

b) Non-statutory meetings

Remarks on execution / changes compared to agreed work programme

ELF team building:

1. Team Building took place 2 days in September.

Meetings of the Members of the Board of Directors:

As per grant agreement 2021, ELF had planned and realised four Board meetings:

16 February 2022	Conference call
23 March 2022	Conference call
29 April 2022	Warsaw
18 May 2022	Conference call
29 Jun 2022	Conference call
1-2 September 2022	Brussels
22 September 2022	Conference call
26 October 2022	Brussels

Non-statutory meetings					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
BM	1	16/02/2022	Brussels	4.1 Costs of meetings of the political party	630,85
BM	11	1-2/09/2022	Brussels	4.1 Costs of meetings of the political party	5.073,97
BM	13	8/12/2022	Brussels	4.1 Costs of meetings of the political party	4.973,46
Reception ELF before GA	150	28/09/2022	Brussels	4.1 Costs of meetings of the political party	20.892,19
Management meeting yearly	4	15/12/2022	Brussels	4.1 Costs of meetings of the political party	444
ELF Reception	52	8/12/2022	Brussels	4.1 Costs of meetings of the political party	4.260,00
Team Building	15	8-9/09/2022	Dinant	4.1 Costs of meetings of the political party	6.532,27
TOTAL					42.806,74

c) Participation in seminars and conferences

Remarks on execution / changes compared to agreed work programme

The budget line was underspent by 19%:

4.2 Participation in seminars and conferences

ELF Working Groups are envisaged as forums for discussion between Member Organisation representatives and they were held during the General Assembly in May and in September

WG1 28 April 2022

WG2 28 September 2022

Participation in seminars and conferences					
Type / objective / topic	Number of participants	Date	Place	Budget heading	Actual amount
Working Group		28/4 + 28/09/2022	Brussels / Warsaw	4.2 Participation in seminars and conferences	16.689,10
IAF Seminar in Gummersbach	2	10/2022+12/2022	Germany	4.2 Participation in seminars and conferences	520,00
Liberal International 10/2022	1	29/06-03/07	Germany	4.2 Participation in seminars and conferences	491,63
Students for Liberty Conference+ NEOS Meeting	1	7-09/10/2022	Vienna / Bratislava	4.2 Participation in seminars and conferences	802,03
NEL	1	05-08/05/2022	Thessaloniki	4.2 Participation in seminars and conferences	412,85
Political Festival of Europe	1	22/08/2022	Thessaloniki	4.2 Participation in seminars and conferences	991,23
Others			Brussels	4.2 Participation in seminars and conferences	415,87
TOTAL					20.322,71

Report on implementation of the work programme

d) Other activities related to meetings and representation

Other activities related to meetings and representation					
Type of activity / objective	Number of staff involved	Date	Place	Budget heading	Actual amount
				4.3 Representation costs	5.137,41
				4.4 Cost of invitations	3.069,40
				4.5 Other meeting-related costs	0,00
TOTAL					8.206,81

5. Information and publication activities

Remarks on execution / changes compared to agreed work programme

The budget line was underspent by 6%.

5.3. Publicity Costs

Additional costs for goodies were not included in the estimated budget.

Information and publication activities					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
				5.1 Publication costs	0,00
				5.2 Creation and operation of Internet sites	2.853,96
				5.3 Publicity costs	21.839,30
				5.4 Communications equipment (gadgets)	12.636,86
				5.5 Seminars	1.306.609,53
TOTAL					1.343.939,65

6. Contributions in kind

Remarks on execution / changes compared to agreed work programme

N/A

Contributions in kind					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
				6 Expenditure relating to contributions in kind	0,00
TOTAL					0,00

7. Activities resulting in non-eligible expenditures

Remarks on execution / changes compared to agreed work programme

The budget line was overspent by 25%:

1.2 Financial charges

The bank fees increased (price defined by the bank for payments),

B.1.5 Others (to be specified)

Other non-eligible expenditures are related to the previous year costs.

Activities resulting in non-eligible expenditures					
Type / objective / topic	Quantity	Date	Place	Budget heading	Actual amount
				7.1 Allocations to provisions	0,00
				7.2 Financial charges	5.891,81
				7.3 Exchange losses	0,00
				7.4 Doubtful claims on third parties	0,00
				7.5 Others (to be specified)	2.272,76
TOTAL					8.164,57

